# Supplementary Materials on Financial Results FY2026 (1Q FY3/27)

**August 3, 2026**

**T.RAD Co., Ltd.**

# FY2026 (1Q FY3/27) Consolidated Financial Results Summary

| | FY2025 (1Q FY3/26) Results | | FY2026 (1Q FY3/27) Results | | | | FY2026 (FY3/27) Revised full-year forecast | |
|---|---|---|---|---|---|---|---|---|
| | | | | | Year-on-year comparison | | | |
| | Amount (Millions of yen) | Operating revenues Ratio (%) | Amount (Millions of yen) | Operating revenues Ratio (%) | Increase (Millions of yen) | Percentage change (%) | Amount (Millions of yen) | Operating revenues Ratio (%) |
| Net Sales | 39,121 | 100 | 39,733 | 100 | 611 | 1.6 | 165,000 | 100 |
| Operating Income | 2,984 | 7.6 | 2,733 | 6.9 | -251 | -8.4 | 12,300 | 7.5 |
| Ordinary Income | 2,998 | 7.7 | 3,011 | 7.7 | 13 | 0.4 | 13,400 | 8.1 |
| Net income attributable to owners of the parent | 2,137 | 5.5 | 2,138 | 5.4 | 1 | 0.1 | 9,500 | 5.8 |

**[1Q FY3/27 Consolidated Results]**

- **The domestic segment achieved year-on-year revenue growth.**
- On a yen basis including foreign exchange effects, the overseas segment saw increased sales in the US, Europe, and Asia, while sales decreased in China, resulting in an overall year-on-year sales increase for the segment.
- As a result, **consolidated net sales increased by 1.6% compared to the previous year.**
- The Domestic segment reported a year-on-year decrease in profit, while the International segment saw increased profits in Europe and Asia, and decreased profits in the US and China. **Consolidated operating profit decreased by -8.4% year-on-year,** primarily due to the impact of soaring material costs in the Domestic segment. Meanwhile, **consolidated ordinary profit and consolidated net profit increased** by 0.4% and 0.1% respectively, **reaching levels comparable to the same period last year.**

| | March 2025 | March 2026 | June 2026 |
|---|---|---|---|
| USD/JPY | 149.53 | 159.93 | 162.45 |
| THB/JPY | 4.41 | 4.88 | 4.87 |
| CNY/JPY | 20.59 | 23.12 | 23.88 |
| CZK/JPY | 6.51 | 7.48 | 7.65 |
| IDR/JPY | 0.009 | 0.0094 | 0.0091 |
| VND/JPY | 0.0059 | 0.0061 | 0.0062 |
| EUR/JPY | 162.03 | 183.44 | 185.44 |

# Regarding Revisions to Full-Year Performance Forecast for FY2026 (FY3/27)

| | Consolidated | | | |
|---|---|---|---|---|
| | **Previous Forecast (Millions of yen)** | **Latest Forecast (Millions of yen)** | Year-on-year (Millions of yen) | Percentage change (%) |
| **Net Sales** | **163,000** | **165,000** | 2,000 | 1.2% |
| **Operating Income** | **11,700** | **12,300** | 600 | 5.1% |
| **Ordinary Income** | **13,100** | **13,400** | 300 | 2.3% |
| **Net income attributable to owners of the parent** | **9,000** | **9,500** | 500 | 5.6% |

## <Reasons for Revision>

- **Reviewed the latest customer sales plans. This is due to the Domestic segment's projected sales increase.**
- **Although the impact of soaring prices for key materials such as aluminum suppressed profits in the Domestic segment in the first quarter, profitability is expected to improve from the second quarter onwards due to the realization of material cost pass-through effects and the accumulation of marginal profit from projected sales increases.**
- **Performance is expected to remain strong in Asia, the US, and Europe.**

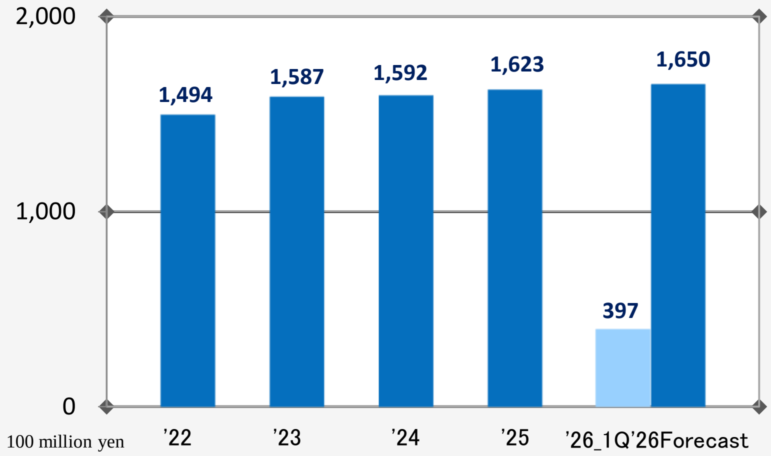
# FY2026 (1Q FY3/27) Segment Overview

| | Net sales (Millions of yen) | | | Operating Income (Millions of yen) | | |
|---|---|---|---|---|---|---|
| | 1Q FY3/26 Results | 1Q FY3/27 Results | Year-on-year comparison | 1Q FY3/26 Results | 1Q FY3/27 Results | Year-on-year comparison |
| | Amount | Amount | Change | Amount | Amount | Change |
| Japan | 18,541 | 18,101 | -439 | 1,175 | 719 | -455 |
| U.S.A | 10,816 | 11,613 | 796 | 323 | 179 | -143 |
| Europe | 1,049 | 1,331 | 282 | -1 | 32 | 34 |
| Asia | 5,746 | 5,849 | 102 | 1,181 | 1,387 | 205 |
| China | 2,889 | 2,760 | -129 | 247 | 242 | -4 |
| Others (including eliminations) | 78 | 77 | -1 | 58 | 171 | 113 |
| Total | 39,121 | 39,733 | 611 | 2,984 | 2,733 | -251 |

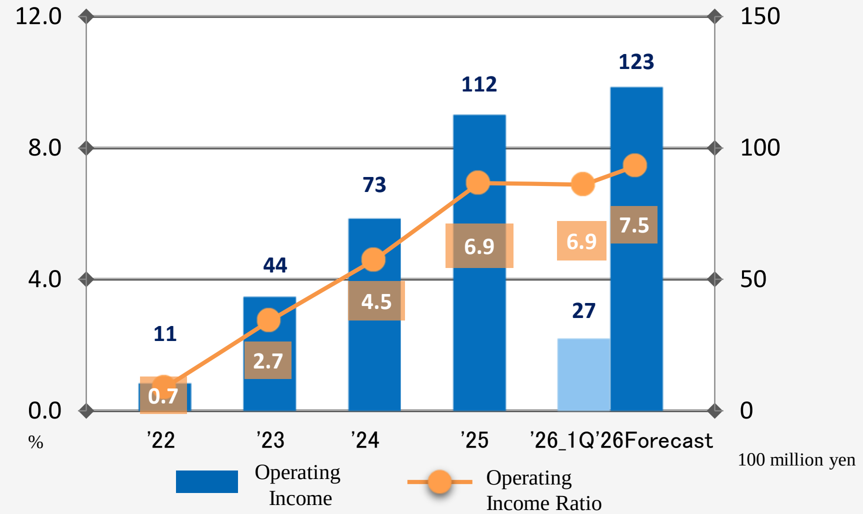
| | |
|---|---|
| Japan | ● Both automotive and construction machinery applications ended with a year-on-year decrease in sales due to reduced orders. For the segment as a whole, sales decreased by approximately 400 million yen compared to the previous fiscal year. Due to the impact of soaring raw material costs, operating profit also decreased by approximately 500 million yen. |
| U.S.A | ● For both automotive and construction machinery applications, foreign currency-denominated sales increased by +0.4% year-on-year, and yen-converted sales also increased by approximately 800 million yen compared to the previous fiscal year. Operating profit remained in the black but decreased by approximately 100 million yen year-on-year. |
| Europe | ● Sales for commercial vehicles increased year-on-year, ending with an increase of approximately 300 million yen. Operating profit also increased year-on-year. |
| Asia | ● Although sales decreased on a foreign currency basis, they ended with a year-on-year increase on a yen-denominated basis due to exchange rate effects.<br>● Cost reduction activities were successful, and operating profit for the segment as a whole increased by approximately 200 million yen compared to the previous period. |
| China | ● The decline in sales for automotive applications continued, resulting in an overall sales decrease of approximately 100 million yen for the segment compared to the previous fiscal year. Operating profit ended at a level comparable to the previous fiscal year. |

# Financial Results (Consolidated)

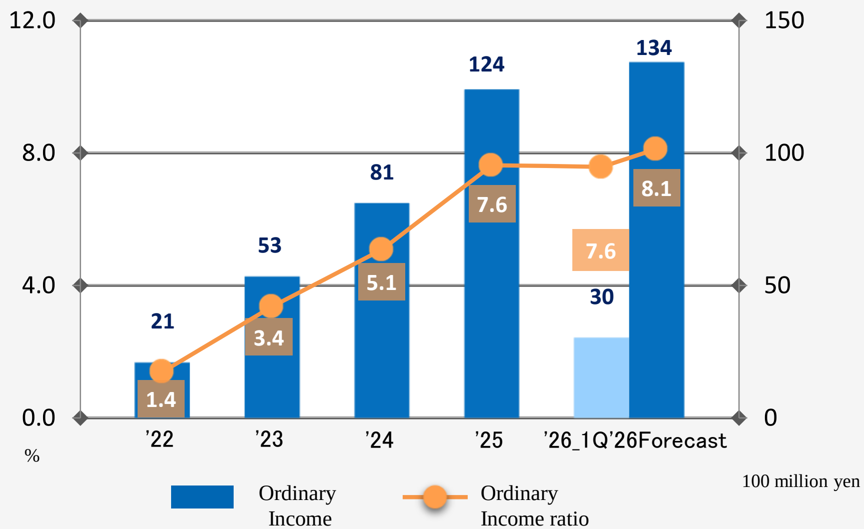
■Net sales



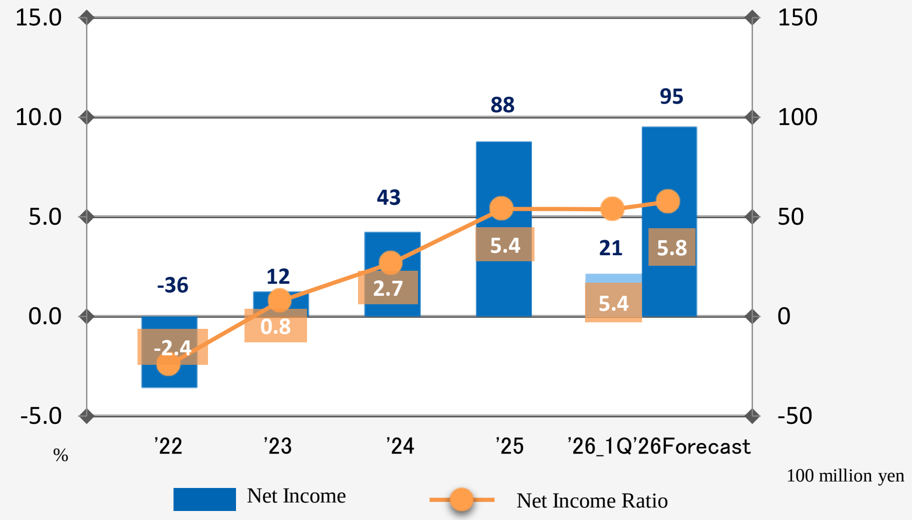

■Operating Income



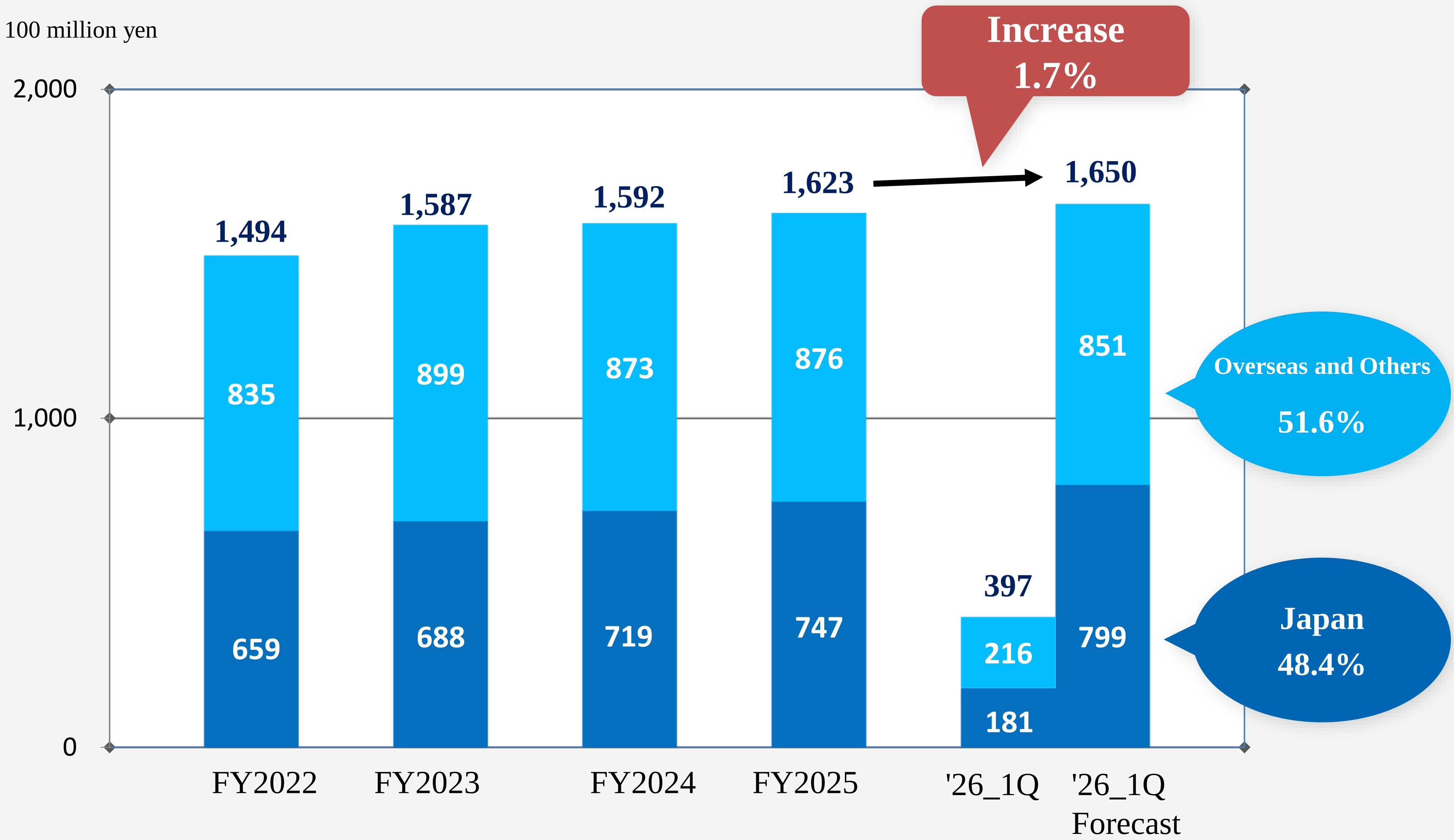

■Ordinary Income



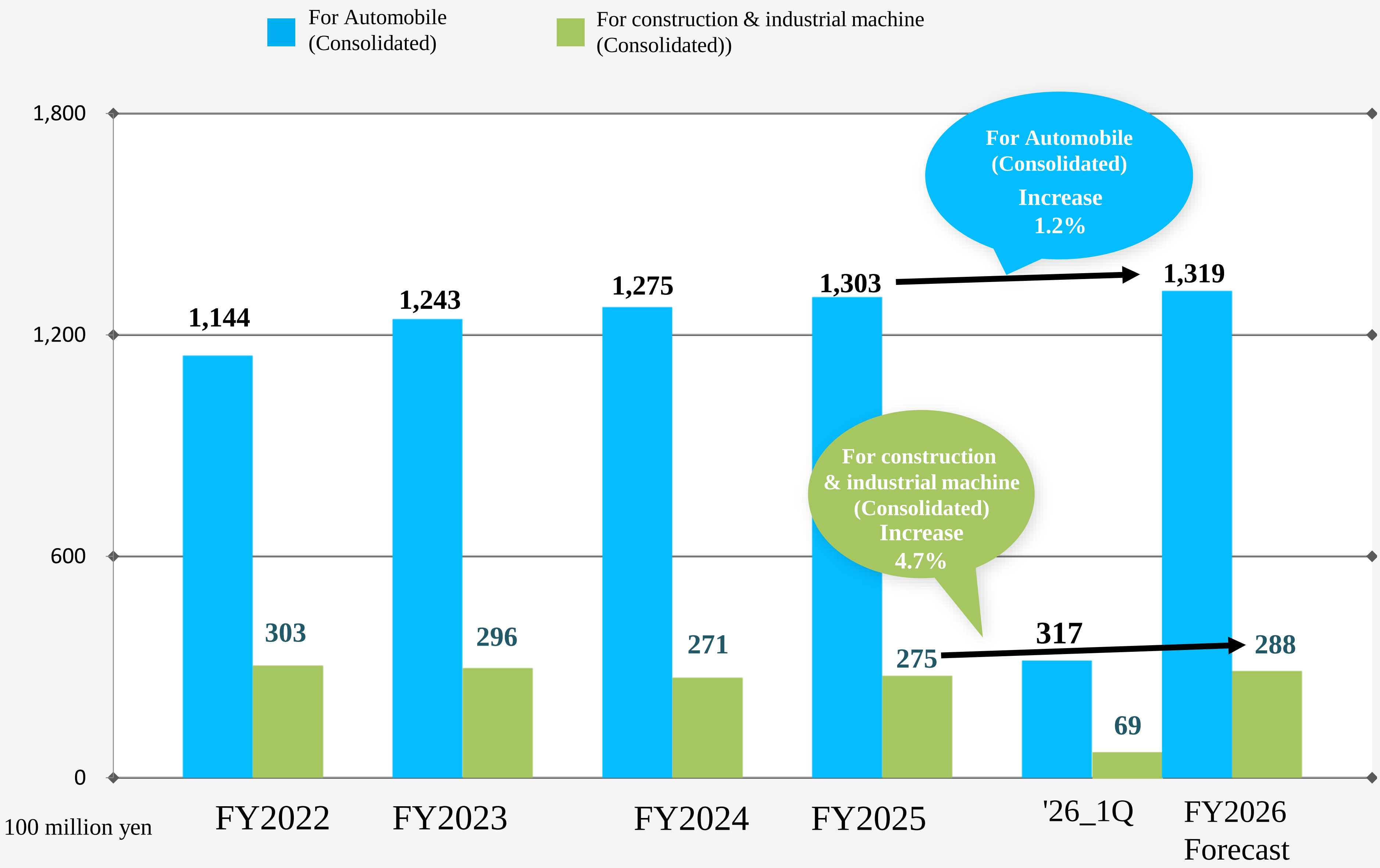

■Net Income



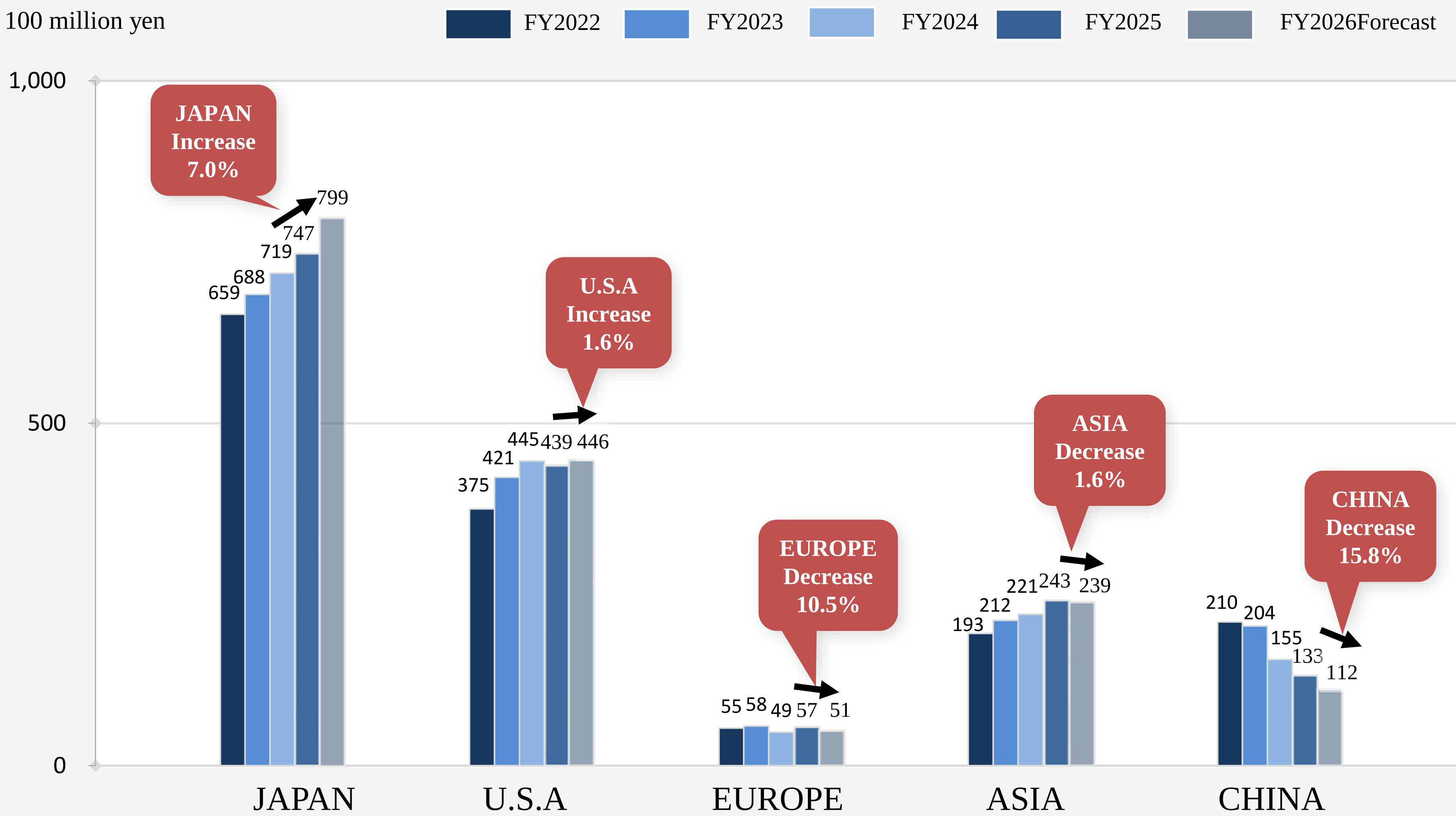
# Net Sales(Consolidated)



# Sales by Application

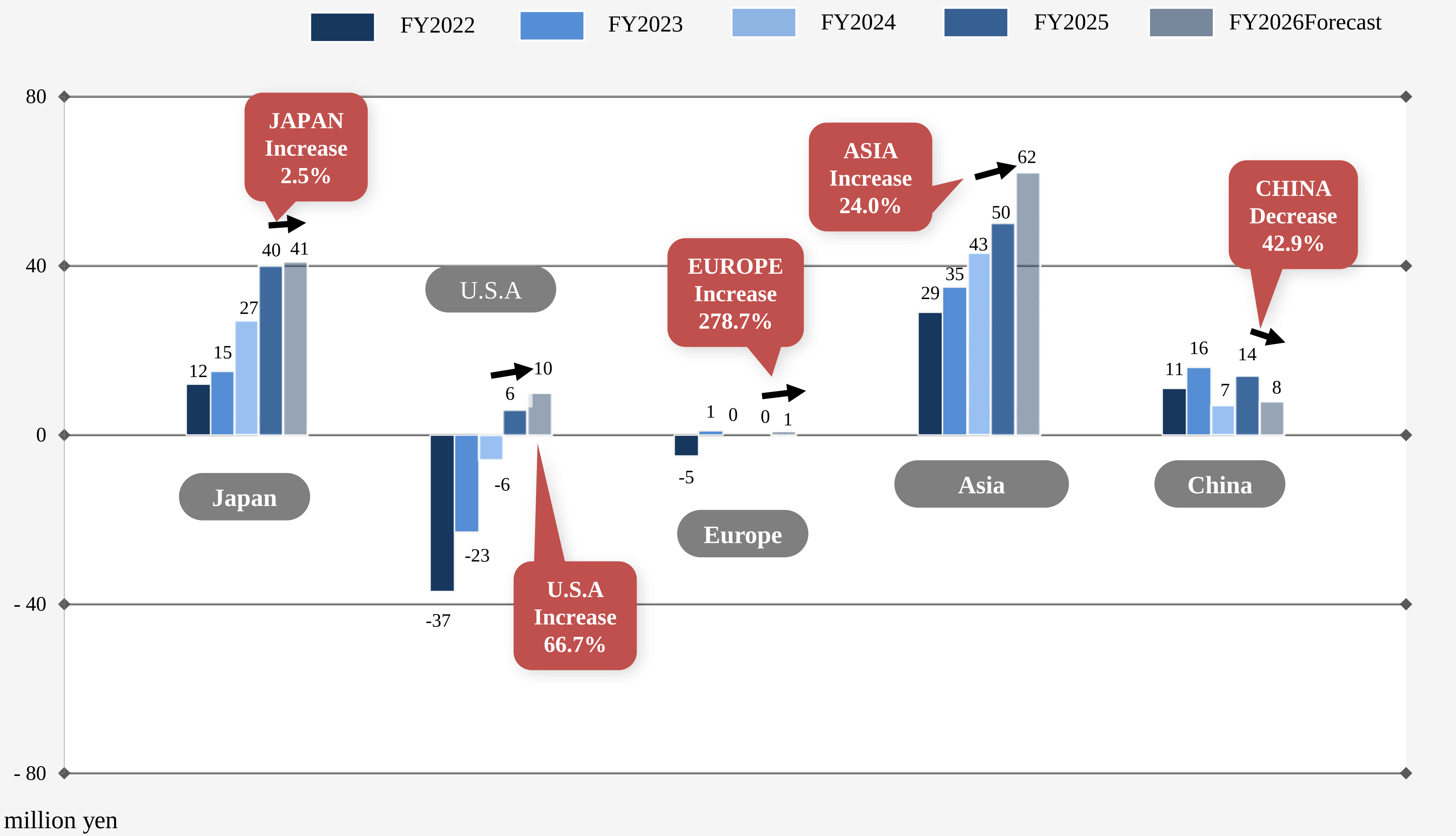


# Sales by Region




Exchange Rate(Dec. 2025⇒Dec. 2026) USD: 156.54⇒158.5, THB: 4.95⇒4.95, CNY: 22.37⇒22.99, CZK: 7.6⇒7.52, IDR: 0.0093⇒0.0094, VND: 0.006⇒0.0061, EUR: 184.26⇒183.49

# Operating Income by Region



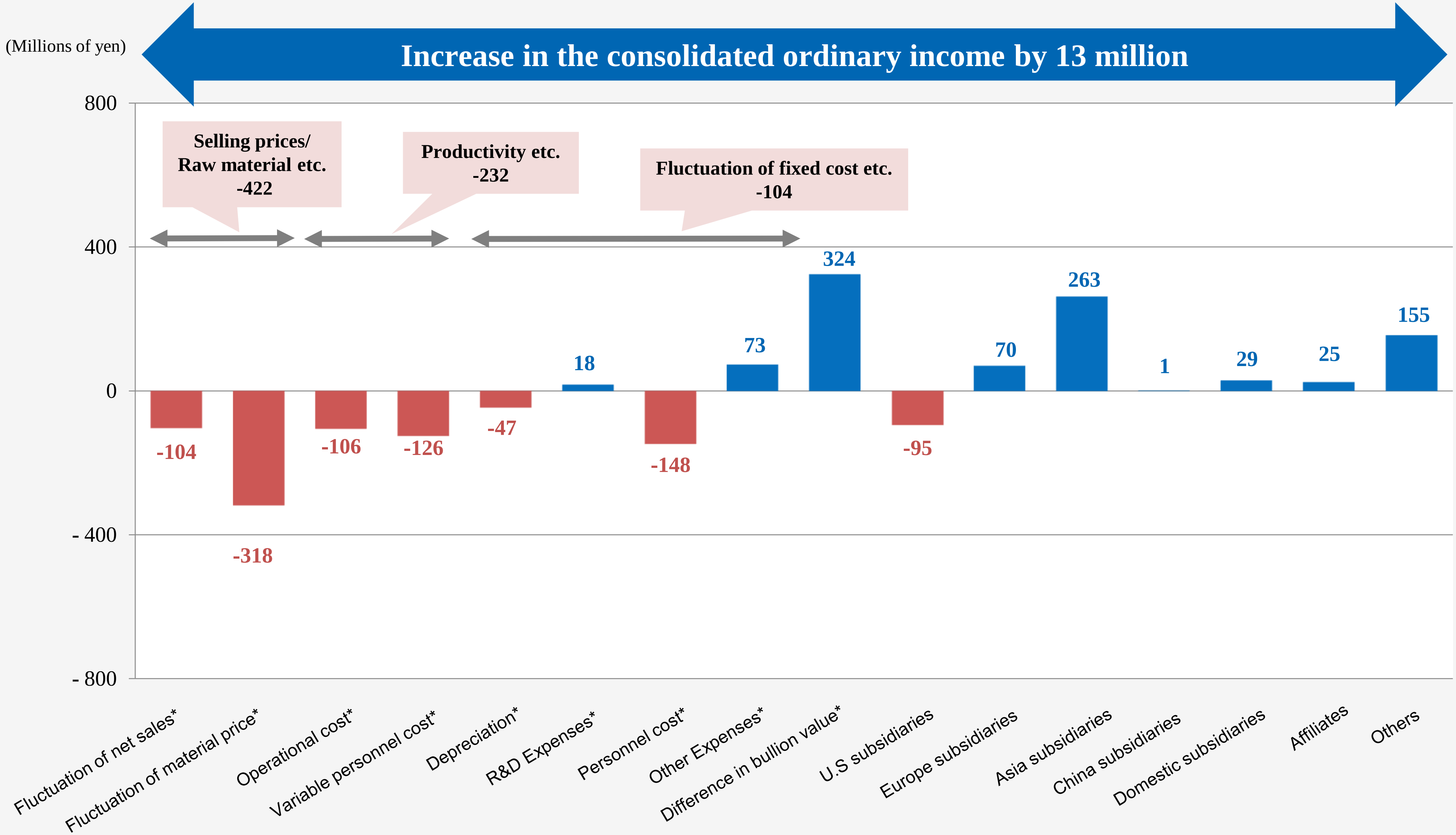

Exchange Rate(Dec. 2025⇒Dec. 2026) USD: 156.54⇒158.5, THB: 4.95⇒4.95, CNY: 22.37⇒22.99, CZK: 7.6⇒7.52, IDR: 0.0093⇒0.0094, VND: 0.006⇒0.0061, EUR: 184.26⇒183.49

# Performance Trends by Region

100 million yen

| Region | Item | 2024 1Q | 2024 2Q | 2024 3Q | 2024 4Q | 2024 Total | 2025 1Q | 2025 2Q | 2025 3Q | 2025 4Q | 2025 Total | 2026 1Q | 2026 2-4Q Forecast | 2026 Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Japan | Sales | 168 | 173 | 190 | 189 | **719** | 185 | 185 | 189 | 188 | **747** | 181 | 618 | **799** |
| | Operating Income | 6 | 1 | 2 | 18 | **27** | 12 | 10 | 12 | 6 | **40** | 7 | 33 | **41** |
| | Operating income Ratio (%) | 3.8 | 0.3 | 1.0 | 9.6 | **3.7** | 6.3 | 5.3 | 6.2 | 3.3 | **5.3** | 4.0 | 5.4 | **5.1** |
| United States | Sales | 112 | 127 | 70 | 135 | **445** | 108 | 101 | 108 | 122 | **439** | 116 | 330 | **446** |
| | Operating Income | -3 | -3 | -3 | 3 | **-6** | 3 | 0 | -0 | 3 | **6** | 2 | 8 | **10** |
| | Operating income Ratio (%) | -2.6 | -2.0 | -4.5 | 2.1 | **-1.3** | 3.0 | 0.3 | -0.2 | 2.1 | **1.3** | 1.5 | 2.6 | **2.3** |
| Europe | Sales | 13 | 13 | 8 | 15 | **49** | 10 | 14 | 15 | 17 | **57** | 13 | 38 | **51** |
| | Operating Income | -0 | -1 | -1 | 2 | **0** | -0 | -0 | 0 | 0 | **0** | 0 | 1 | **1** |
| | Operating income Ratio (%) | -1.1 | -4.3 | -11.0 | 13.9 | **0.9** | -0.1 | -1.1 | 2.0 | 1.3 | **0.6** | 2.4 | 2.7 | **2.6** |
| Asia | Sales | 51 | 52 | 51 | 67 | **221** | 57 | 52 | 62 | 72 | **243** | 58 | 180 | **239** |
| | Operating Income | 9 | 10 | 11 | 12 | **43** | 12 | 10 | 14 | 14 | **50** | 14 | 48 | **62** |
| | Operating income Ratio (%) | 18.1 | 19.4 | 21.9 | 18.1 | **19.3** | 20.6 | 19.8 | 23.2 | 19.5 | **20.8** | 23.7 | 26.6 | **25.9** |
| China | Sales | 38 | 41 | 29 | 47 | **155** | 29 | 31 | 31 | 42 | **133** | 28 | 84 | **112** |
| | Operating Income | 4 | -1 | -1 | 4 | **7** | 2 | 3 | 3 | 5 | **14** | 2 | 5 | **8** |
| | Operating income Ratio (%) | 9.6 | -1.5 | -1.9 | 8.5 | **4.2** | 8.6 | 10.9 | 9.5 | 12.4 | **10.5** | 8.8 | 6.4 | **7.0** |
| Others | Sales | 1 | 1 | 0 | 1 | **3** | 1 | 1 | 1 | 1 | **3** | 1 | 3 | **3** |
| | Operating Income | -1 | 3 | -3 | 3 | **2** | 1 | 0 | 0 | 1 | **2** | 2 | -1 | **1** |
| | Operating income Ratio (%) | -102.7 | 431.6 | — | 229.1 | **81.2** | 74.4 | 56.0 | 30.4 | 114.3 | **67.1** | 222.1 | -23.5 | **34.1** |
| Total | Sales | **383** | **407** | **348** | **454** | **1,592** | **391** | **384** | **406** | **442** | **1,623** | **397** | **1,253** | **1,650** |
| | Operating Income | **15** | **10** | **5** | **42** | **73** | **30** | **24** | **29** | **29** | **112** | **27** | **96** | **123** |
| | Operating income Ratio (%) | **4.0** | **2.5** | **1.6** | **9.3** | **4.5** | **7.6** | **6.3** | **7.2** | **6.6** | **6.9** | **6.9** | **7.6** | **7.5** |

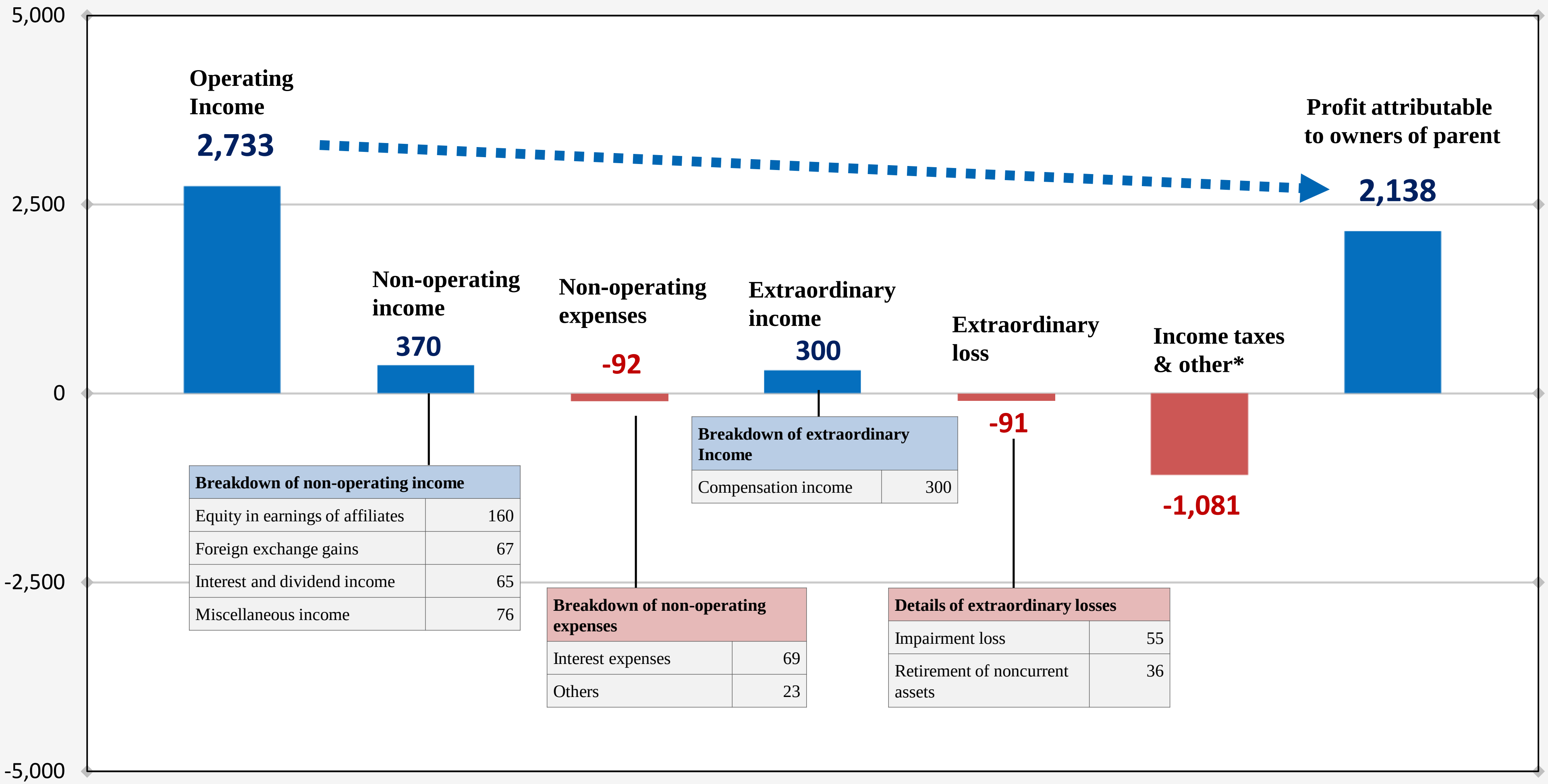
# Analysis of Increase Factor of the Consolidated Ordinary Income (Q1 FY3/2027 vs. Q1 FY3/2026)




(*Fluctuation factor of non-consolidated)

# Non-operating Income/Expenses and Extraordinary Income / Loss for 1Q FY3/2027 (Consolidated)

(Millions of yen)




| Breakdown of non-operating income | |
|---|---|
| Equity in earnings of affiliates | 160 |
| Foreign exchange gains | 67 |
| Interest and dividend income | 65 |
| Miscellaneous income | 76 |

| Breakdown of non-operating expenses | |
|---|---|
| Interest expenses | 69 |
| Others | 23 |

| Breakdown of extraordinary Income | |
|---|---|
| Compensation income | 300 |

| Details of extraordinary losses | |
|---|---|
| Impairment loss | 55 |
| Retirement of noncurrent assets | 36 |

* Income taxes & other include Profit attributable to non-controlling interests.

# 1Q FY3/2027 Cash Flow Status (Consolidated)

**Cash and cash equivalents as on March 31, 2026**

15,560

**Operating Activities**

+3,294

| | |
|---|---|
| Income Before Tax | 3,220 |
| Depreciation | 1,392 |
| Provision for product warranties | -23 |
| Equity in (earnings) losses of affiliates | -160 |
| Notes and accounts receivable-trade | 268 |
| Inventories | -567 |
| Notes and accounts payable-trade | 836 |
| Interest expenses paid | -70 |
| Income taxes paid | -1,356 |
| Others | -246 |

**Investing Activities**

△1,968

| | |
|---|---|
| Purchase of tangible fixed assets | -1,738 |
| Purchase of intangible assets | -61 |
| Others | -169 |

**Financing Activities etc.**

△1,716

| | |
|---|---|
| Short-term loans payable | 490 |
| Long-term loans payable | -30 |
| Purchase of treasury stock | -1 |
| Dividend Payments | -2,273 |
| Others | -102 |

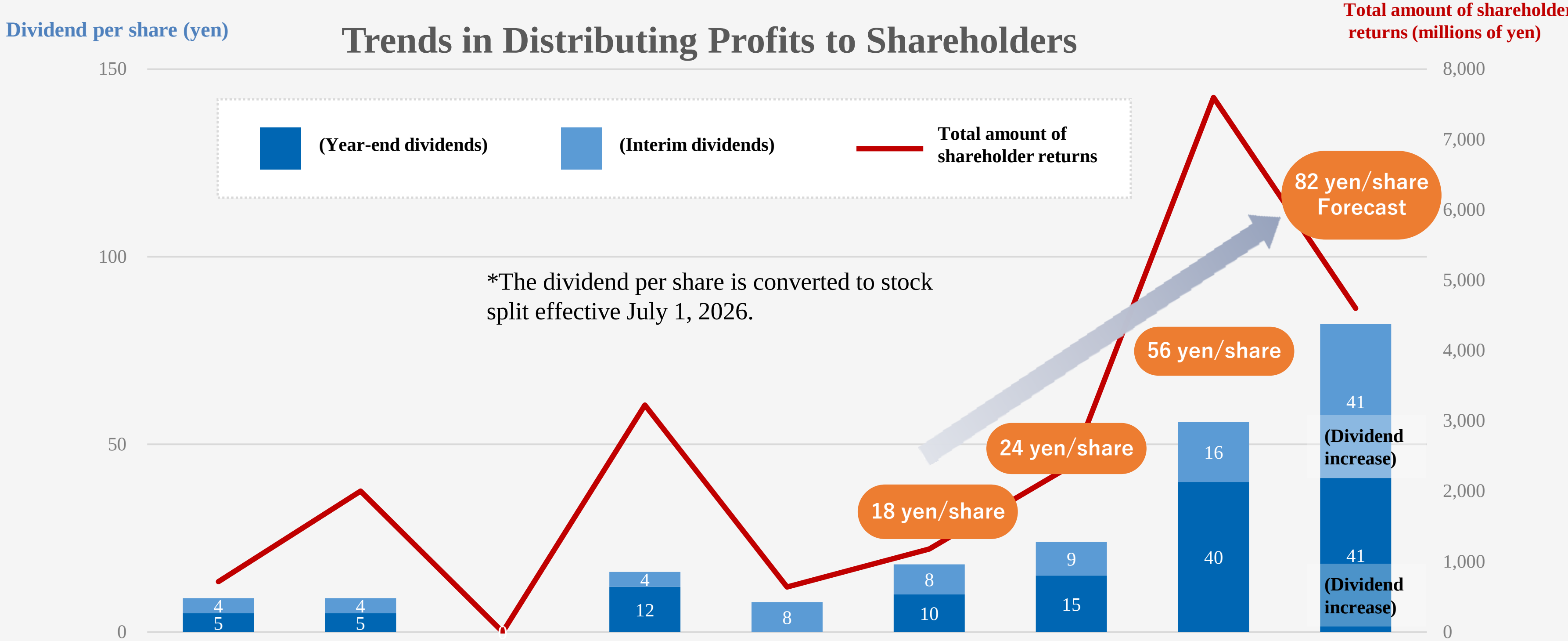
**Cash and cash equivalents as on June 30, 2026**

15,170

| Capital Expenditure /Depreciation | 1Q FY3/2026 Results | 1Q FY3/2027 Results | |
|---|---|---|---|
| | Actual | Actual | Year-on-Year |
| Capital Expenditure | 1,859 | 1,799 | -59 |
| Depreciation | 1,181 | 1,392 | +211 |

(Millions of yen)

# (Reference) Trends in Distributing Profits to Shareholders




| | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 Forecast |
|---|---|---|---|---|---|---|---|---|---|
| **Dividend per share(yen)** | **9** | **9** | **0** | **16** | **8** | **18** | **24** | **56** | **82** |
| Year-end Dividends | 5 | 5 | 0 | 12 | 0 | 10 | 15 | 40 | 41 |
| Interim Dividends | 4 | 4 | 0 | 4 | 8 | 8 | 9 | 16 | 41 |
| Total Dividends amount | 716 | 647 | 0 | 1,065 | 523 | 1,181 | 1,545 | 3,304 | 4,600 |
| Treasury Stock Buyback(Million yen) | 1 | 1,356 | 0 | 2,159 | 116 | 0 | 819 | 4,294 | 0 |
| **Total Return Amount (Million Yen)** | **717** | **2,003** | **0** | **3,224** | **639** | **1,181** | **2,364** | **7,598** | **4,600** |
| Payout ratio | 41% | 45% | 0% | 31% | Net Loss | 95% | 33% | 36% | 50% |
| Total Return ratio | 41% | 140% | 0% | 91% | Net Loss | 95% | 55% | 88% | 50% |
| DOE | 1.6% | 1.5% | 0.0% | 2.6% | 1.2% | 2.7% | 3.3% | 6.3% | 8.3% |
| PBR | 0.4 | 0.2 | 0.4 | 0.4 | 0.4 | 0.6 | 0.5 | 0.9 | 1.5 |

T.RAD-11 | T.RAD-12 | T.RAD-2025/2026