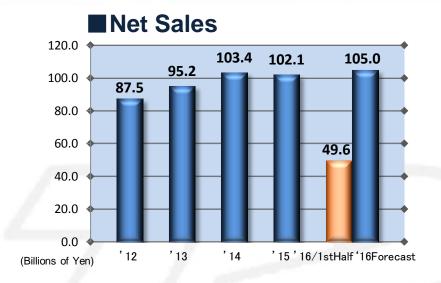


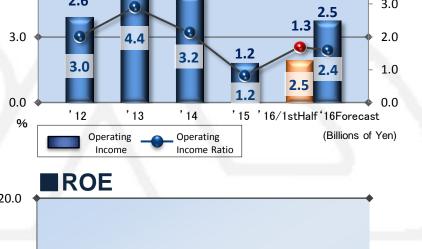
# Financial Results Briefing for 2nd Quarter of FY 2016

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### Financial Results (Consolidated)



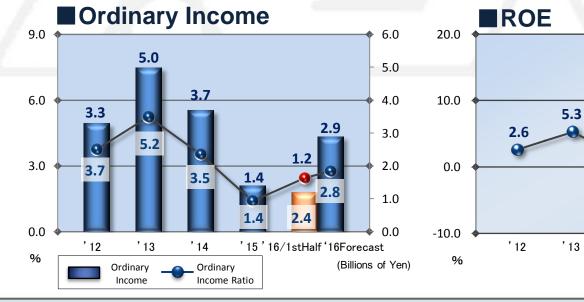
Operating Income 9.0 6.0 5.0 4.1 6.0 4.0 3.3 2.6 3.0 C 2.5 1.3  $\mathbf{C}$ 3.0 2.0 4.4 1.2 3.2 3.0 1.0 2.4 C 1.2 0.0 0.0 '12 '13 '14 '15 '16/1stHalf'16Forecast % (Billions of Yen) Operating Operating Income Income Ratio



1.8

1.2

'14



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4.3 4.3

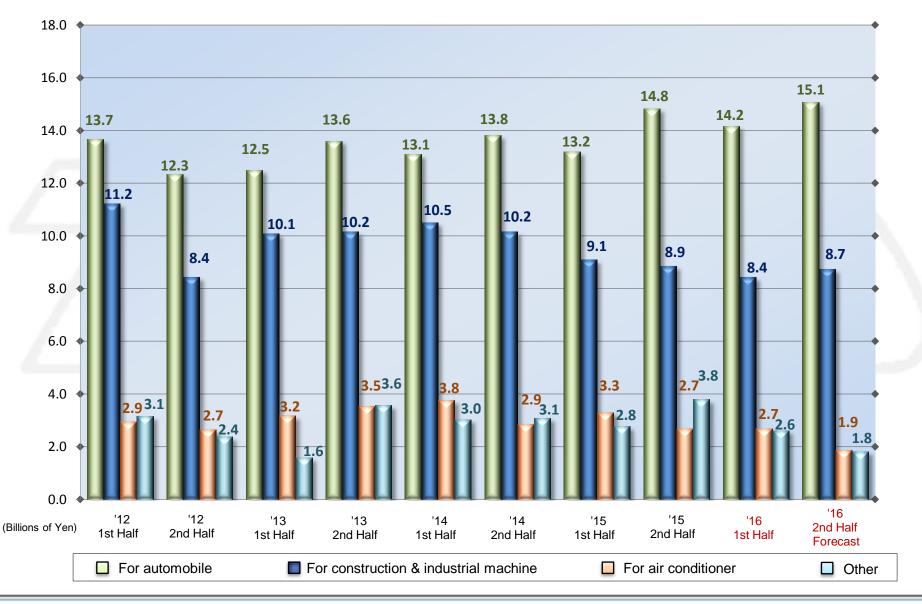
'15'16/1stHalf '16Forecast

### Financial Results and Forecast

(Billions of Yen)

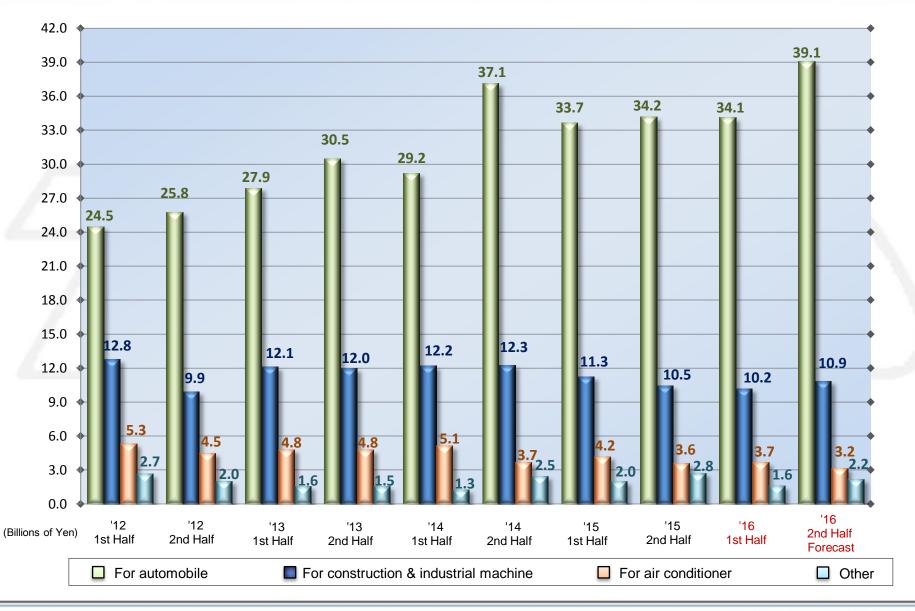
FY2			015			FY2	016		Incre	ease, D	ecrease (-)			
		1st Half Results		FY2015 Results		1st Half Results		FY2016 Forecast		'16/1st Half- '15/1st Half		'16Forecast- '15Results		
		Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	
Net Sales	Consolidated	51.1	100.0	102.1	100.0	49.6	100.0	105.0	100.0	-1.5	-3.0	2.9	2.8	
	Non- Consolidated	28.4	100.0	58.6	100.0	27.9	100.0	55.4	100.0	-0.5	-1.7	-3.2	-5.4	
Operating Income	Consolidated	0.5	1.0	1.2	1.2	1.3	2.5	2.5	2.4	0.7	141.4	1.3	100.4	
	Non- Consolidated	(0.3)	-1.1	(0.0)	-0.1	0.2	0.6	0.1	0.2	0.5	153.2	0.1	326.1	
Ordinary Income Profit attributable to owners of parent	Consolidated	0.8	1.5	1.4	1.4	1.2	2.4	2.9	2.8	0.4	56.9	1.5	103.6	
	Non- Consolidated	(0.2)	-0.7	1.9	3.3	0.8	2.8	2.1	3.8	1.0	511.2	0.2	9.8	
	Consolidated	0.2	0.4	0.7	0.7	0.8	1.7	1.7	1.6	0.6	296.4	1.0	128.3	
	Non- Consolidated	(0.3)	-1.1	0.9	1.5	0.3	1.2	1.4	2.5	0.6	206.4	0.5	59.1	

#### Semi Annual Sales by Application (Non-Consolidated)



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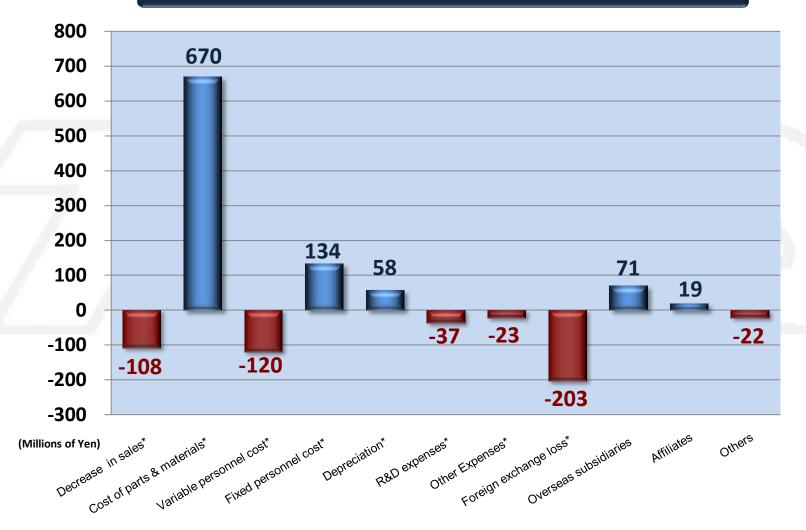
#### Semi Annual Sales by Application (Consolidated)





Analysis of Increase Factor of the Consolidated Ordinary Income (FY2016 1st Half vs. FY2015 1st Half)

Increase in the consolidated ordinary income by ¥439 million



(Each factor with "\*" is due to the business of parent company.)

### **EXAMPLE 3** Business results of the segment

(Billions of Yen)

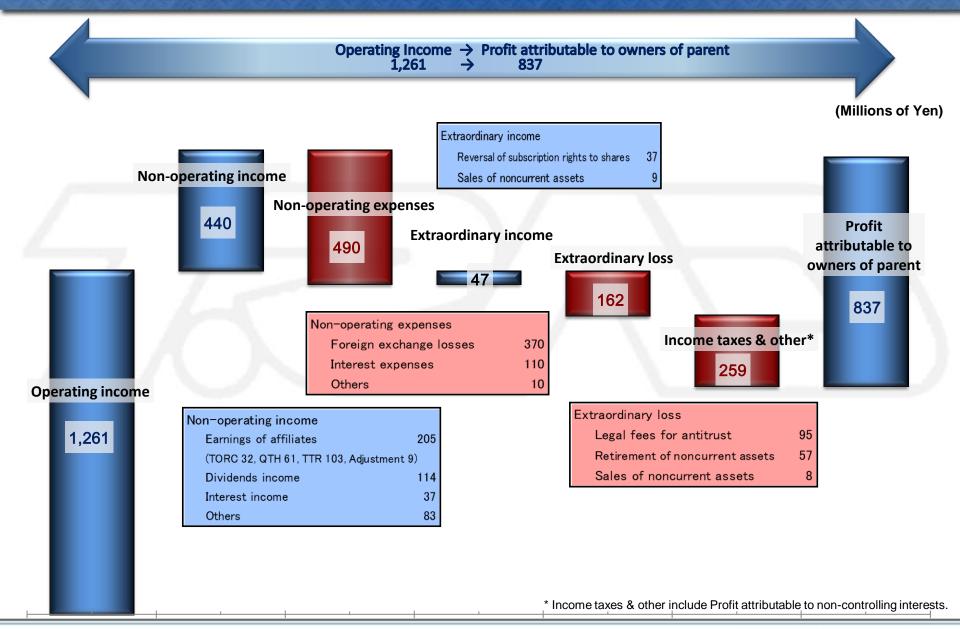
	Net Sales						Operating Income(Loss)					
	FY2015 1st Half Results (A)	FY2015 Results	FY2016 1st Half Results (B)	FY2016 Forecast	Increase /Decrease (B)-(A)	Percentage change (on a foreign currency basis)	FY2015 1st Half Results (A)	FY2015 Results	FY2016 1st Half Results (B)	FY2016 Forecast	Increase	Percentage change on a foreign currency basis)
	Amount	Amount	Amount	Amount	Amount	(%)	Amount	Amount	Amount	Amount	Amount	(%)
Japan	25.8	52.0	25.1	52.0	-0.7	-2.6	(0.3)	(0.0)	0.2	0.3	0.5	155.4
USA	11.9	23.1	11.4	23.7	-0.5	14.4	(0.2)	(1.0)	0.1	(0.2)	0.3	134.2
Europe	1.6	3.1	1.7	3.7	0.1	32.7	(0.2)	(0.3)	(0.1)	(0.2)	0.1	26.6
Asia	7.0	13.4	7.1	14.7	0.0	21.4	0.6	1.0	0.3	1.0	-0.2	-23.4
China	4.4	8.5	3.8	9.4	-0.6	9.9	0.6	1.3	0.7	1.5	0.0	36.2
Other	0.5	2.0	0.5	1.4	0.0	6.7	0.1	0.2	0.1	0.3	0.0	32.2
Total	51.1	102.1	49.6	105.0	-1.5	6.0	0.5	1.2	1.3	2.5	0.7	253.7

The percentage changes (on a foreign currency basis) in the chart are the percentage changes after correcting for differences arising from fluctuations in the foreign exchange rates applicable to overseas net sales.

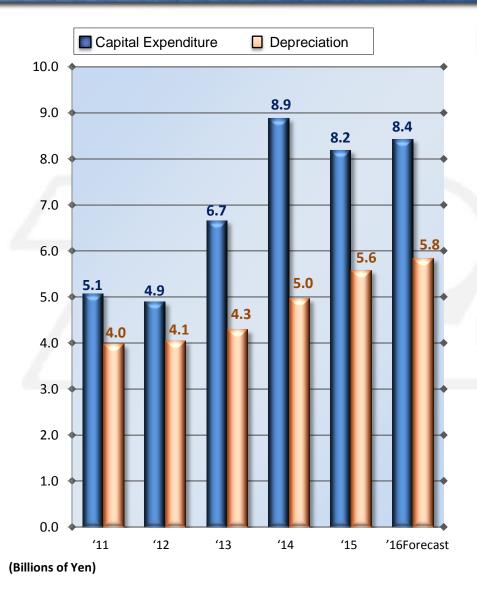
\*Europe(Czech, Russia), Asia(Thailand, Indonesia, Vietnam), Other(The other Subsidiaries in Japan)



#### Non-operating Income/Expenses and Extraordinary Income / Loss for 1st Half of FY2016(Consolidated)



### **Capital Expenditure & Depreciation**

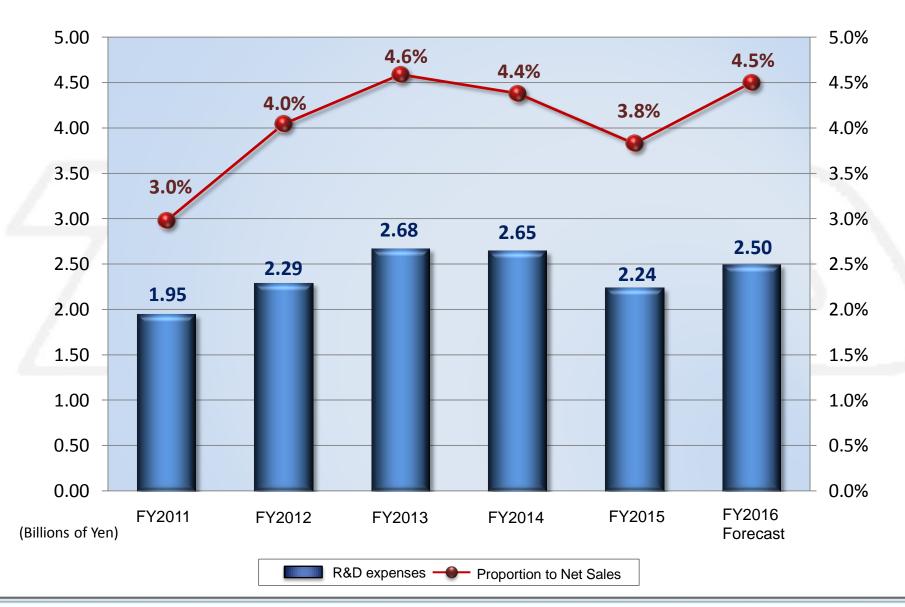


Capital Expenditure by region (100 millions of Yen)								
	FY2	015	FY2016 Forecast					
	Capital Share Expenditure		Capital Expenditure	Share				
Japan	34.8	42.5%	32.7	38.8%				
North America	27.1	33.1%	31.1	36.8%				
Europe	3.2	4.0%	9.0	10.7%				
China	2.9	3.5%	4.8	5.7%				
Thailand	7.2	8.8%	3.3	3.9%				
Indonesia	4.5	5.5%	2.4	2.8%				
Vietnam	2.2	2.6%	1.1	1.3%				
Total	81.9	100.0%	84.4	100.0%				

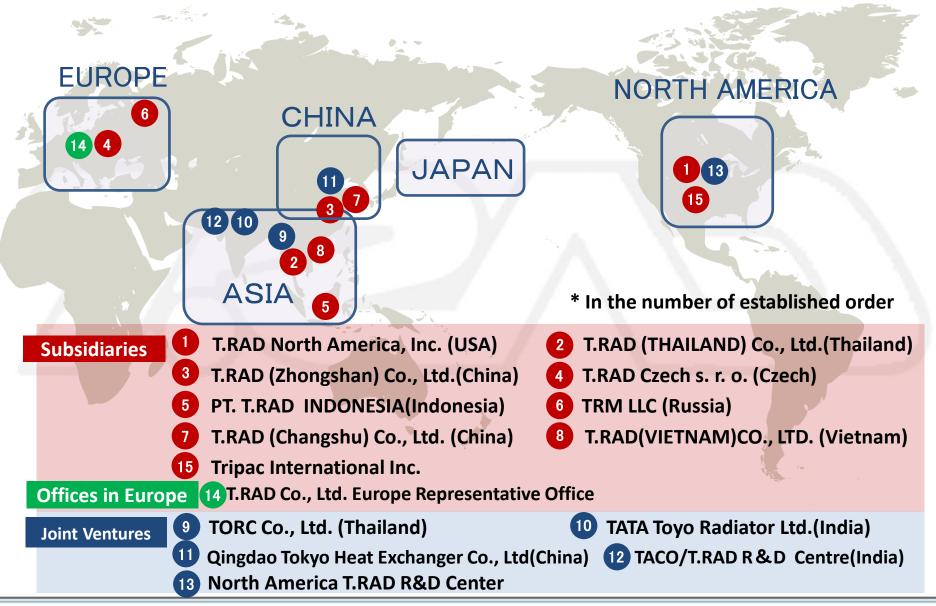
Depreciation by region (100 millions of Yen)

1	FY2	015	FY2016 Forecast			
	Depreciation	Share	Depreciation	Share		
Japan	31.6	56.7%	30.6	52.4%		
North America	8.1	14.5%	9.7	16.6%		
Europe	2.4	4.4%	2.4	4.0%		
China	3.6	6.5%	5.2	8.9%		
Thailand	4.5	8.1%	4.9	8.3%		
Indonesia	4.0	7.2%	4.1	6.9%		
Vietnam	1.5	2.6%	1.7	2.9%		
Total	55.8	100.0%	58.5	100.0%		

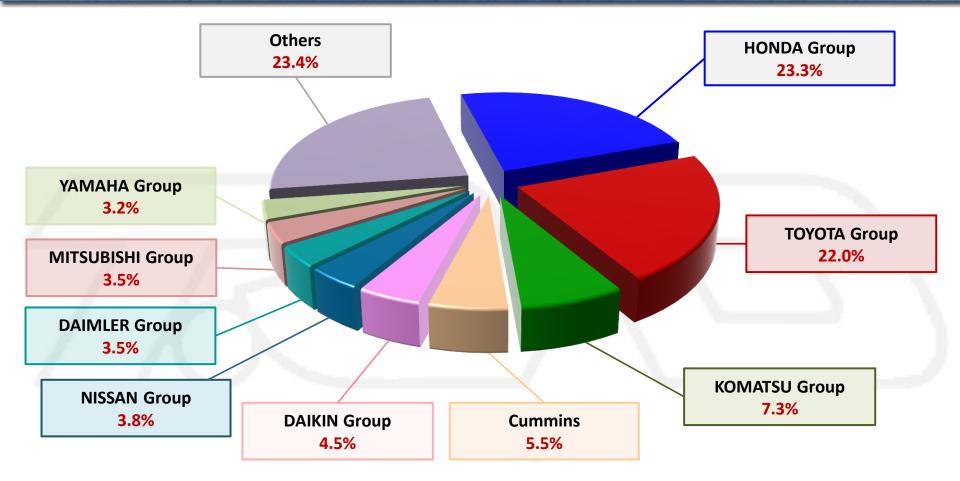
### **R&D** Expenses (Non-Consolidated)



#### Global Network: Worldwide Business with 5 Regional Bases

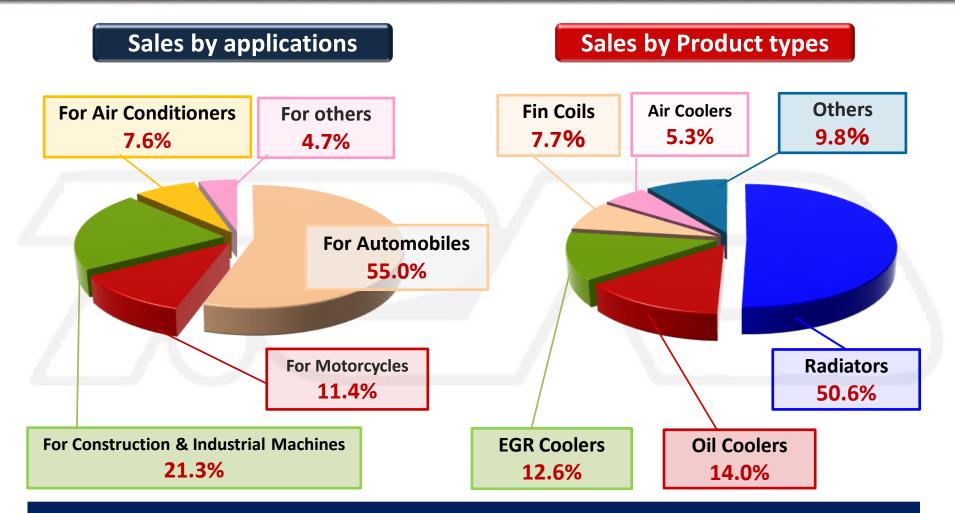


#### **7** Sales by Customer Groups in 1st Half of FY2016(Consolidated)



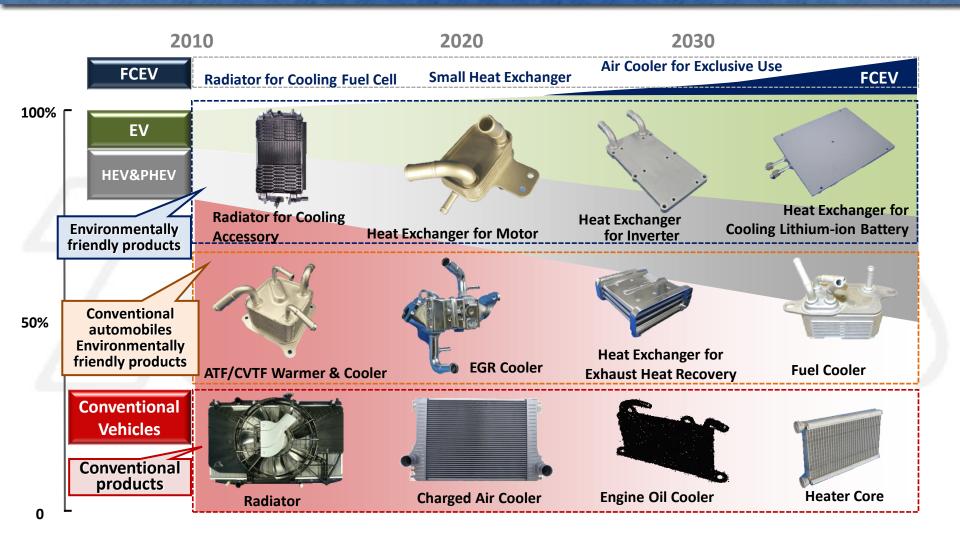
Our independent mobility and advanced technologies are appreciated by international industry leaders.

#### Sales by Applications & Products in FY2015(Consolidated)



Our products are versatile and applicable to various applications that are not partial to the specific industries or products.

### Automobile Components



#### Development of heat exchangers corresponding to the change of the markets and customers' needs



Human Resources & General Affairs Department

infoh@trad.co.jp

03-3373-2106 (Direct number )

**Finance & Accounting Department** 

03-3373-2138 (Direct number )



## T.RAD Co., Ltd.

URL: http://www.trad.co.jp/