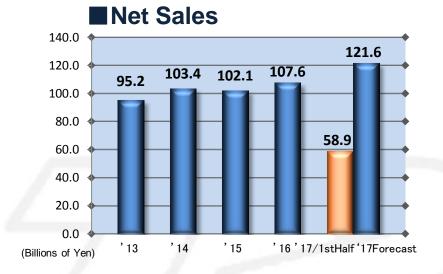


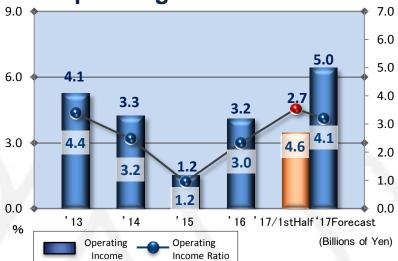
# Financial Results Briefing for 2nd Quarter of FY 2017

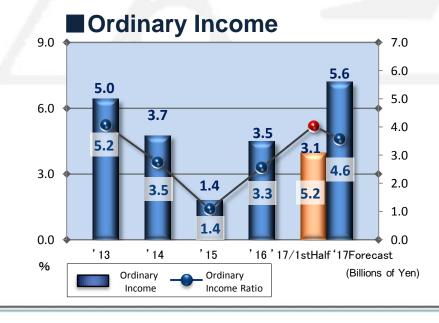
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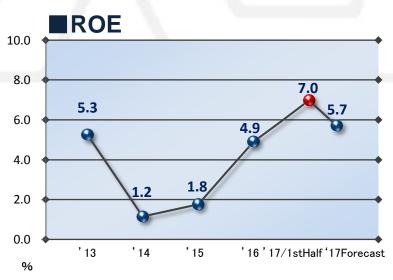
### Financial Results (Consolidated)



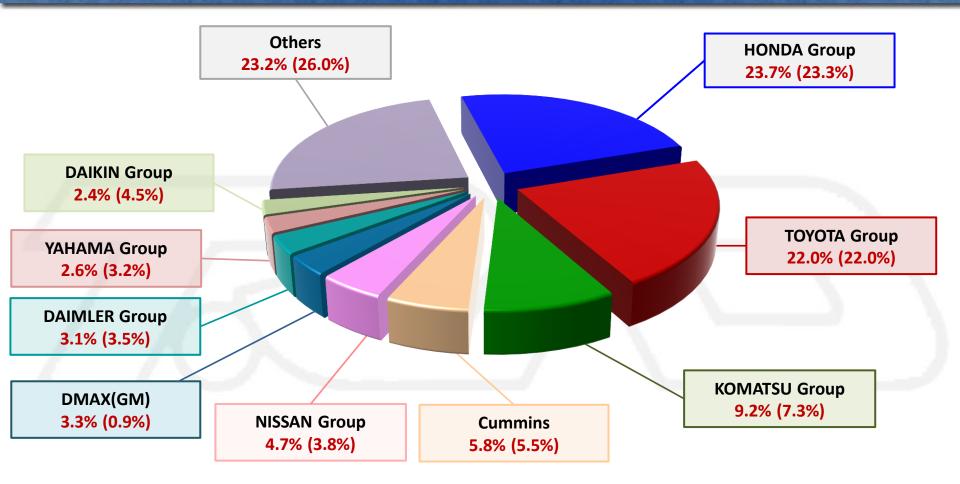
Operating Income







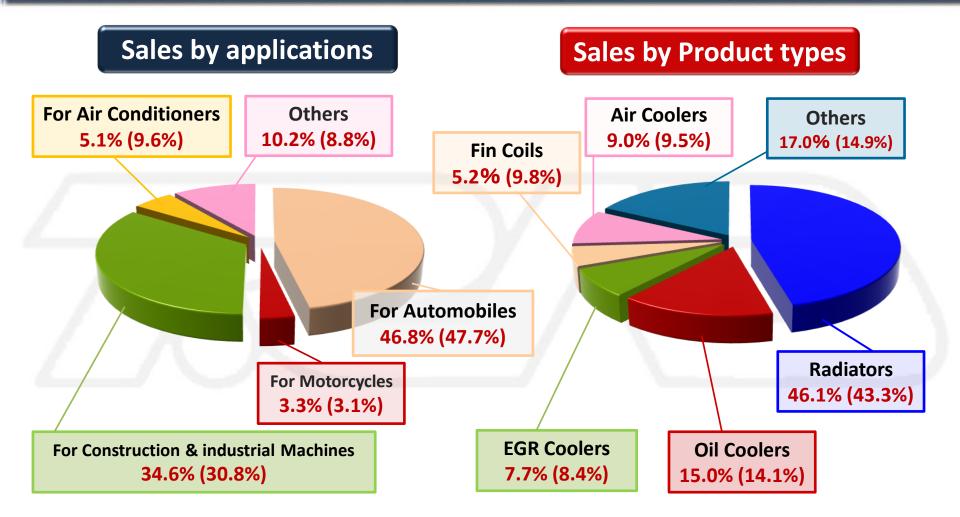
### **7** Sales by Customer Groups in 1st Half of FY2017(Consolidated)



# Our independent mobility and advanced technologies are appreciated by international industry leaders.

\*Figure in parentheses is share of sales in the same period of the previous year.

Sales by Applications & Products in 1st Half of FY2017(Non-Consolidated)

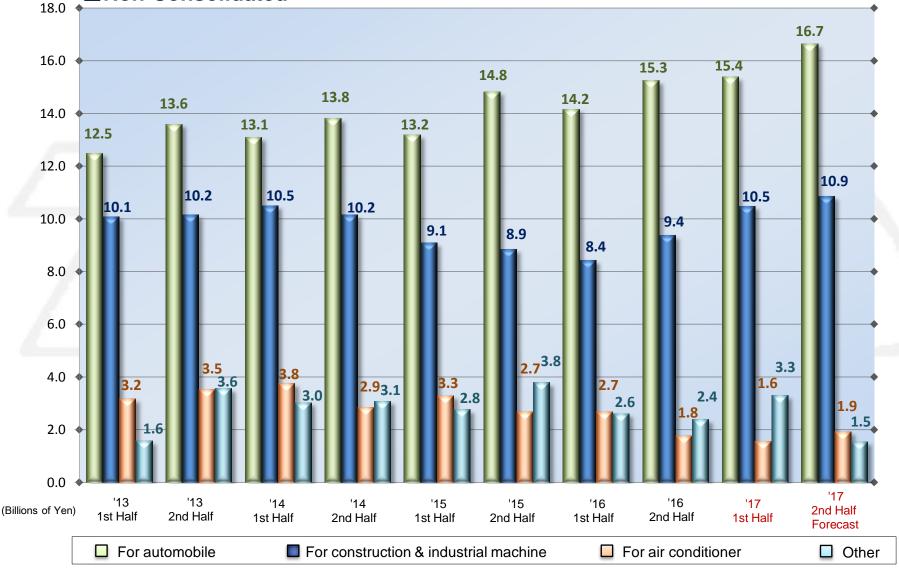


Our products are applicable to various applications that are not partial to the specific industries or products.

\*Figure in parentheses is share of sales in the same period of the previous year.

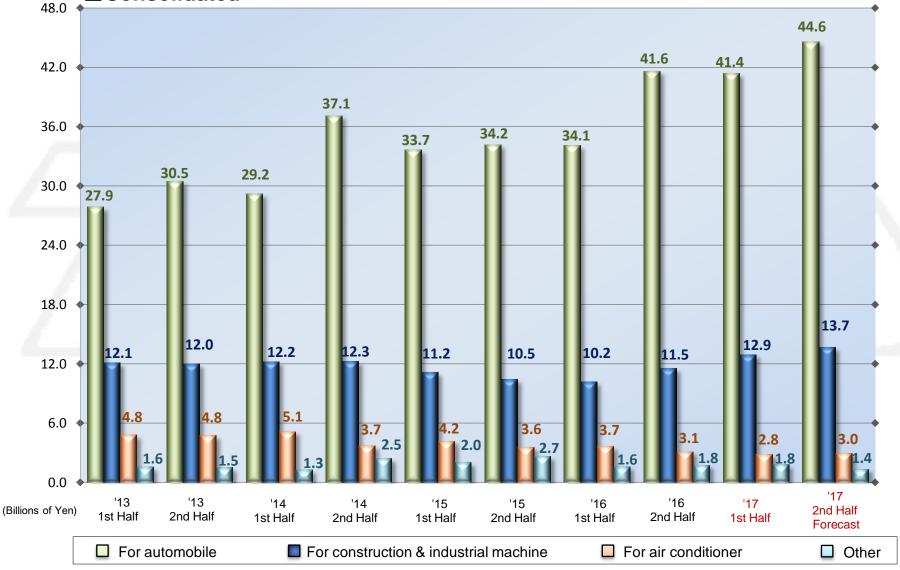
### Semi Annual Sales by Application (Non-Consolidated)

Non-Consolidated



### Semi Annual Sales by Application (Consolidated)

Consolidated



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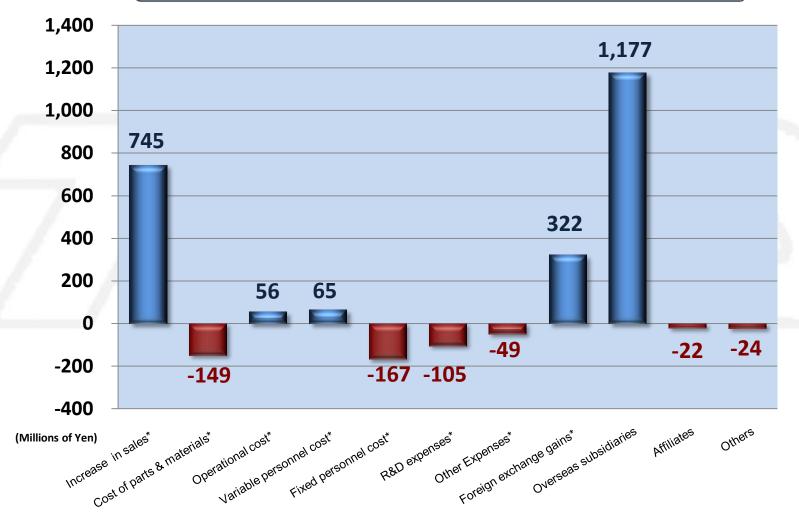
### Financial Results and Forecast

(Billions of Yen)

|  |                      | FY2016              |        |                   | FY2017 |                     |        |                    | Increase, Decrease (-) |                               |        |                            |        |
|--|----------------------|---------------------|--------|-------------------|--------|---------------------|--------|--------------------|------------------------|-------------------------------|--------|----------------------------|--------|
|  |                      | 1st Half<br>Results |        | FY2016<br>Results |        | 1st Half<br>Results |        | FY2017<br>Forecast |                        | '17/1st Half-<br>'16/1st Half |        | '17Forecast-<br>'16Results |        |
|  |                      | Amount              | %      | Amount            | %      | Amount              | %      | Amount             | %                      | Amount                        | %      | Amount                     | %      |
| Net Sales  | Consolidated         | 49.6                | 100.0% | 107.6             | 100.0% | 58.9                | 100.0% | 121.6              | 100.0%                 | 9.3                           | 18.7%  | 14.0                       | 13.0%  |
|  | Non-<br>Consolidated | 27.9                | 100.0% | 56.8              | 100.0% | 30.9                | 100.0% | 61.8               | 100.0%                 | 3.0                           | 10.7%  | 5.0                        | 8.7%   |
| Operating<br>Income  | Consolidated         | 1.3                 | 2.5%   | 3.2               | 3.0%   | 2.7                 | 4.6%   | 5.0                | 4.1%                   | 1.4                           | 112.8% | 1.8                        | 55.5%  |
|  | Non-<br>Consolidated | 0.2                 | 0.6%   | 0.8               | 1.4%   | 0.8                 | 2.6%   | 0.3                | 0.4%                   | 0.6                           | 376.5% | -0.5                       | -67.1% |
| Ordinary<br>Income<br>Profit<br>attributable<br>to owners<br>of parent | Consolidated         | 1.2                 | 2.4%   | 3.5               | 3.3%   | 3.1                 | 5.2%   | 5.6                | 4.6%                   | 1.8                           | 152.6% | 2.1                        | 58.0%  |
|  | Non-<br>Consolidated | 0.8                 | 2.8%   | 2.9               | 5.0%   | 2.8                 | 9.2%   | 3.2                | 5.2%                   | 2.1                           | 259.7% | 0.3                        | 12.0%  |
|  | Consolidated         | 0.8                 | 1.7%   | 2.0               | 1.9%   | 1.5                 | 2.5%   | 2.4                | 2.0%                   | 0.6                           | 75.3%  | 0.4                        | 18.7%  |
|  | Non-<br>Consolidated | 0.3                 | 1.2%   | 1.9               | 3.4%   | 2.0                 | 6.6%   | 2.1                | 3.4%                   | 1.7                           | 530.1% | 0.2                        | 10.3%  |







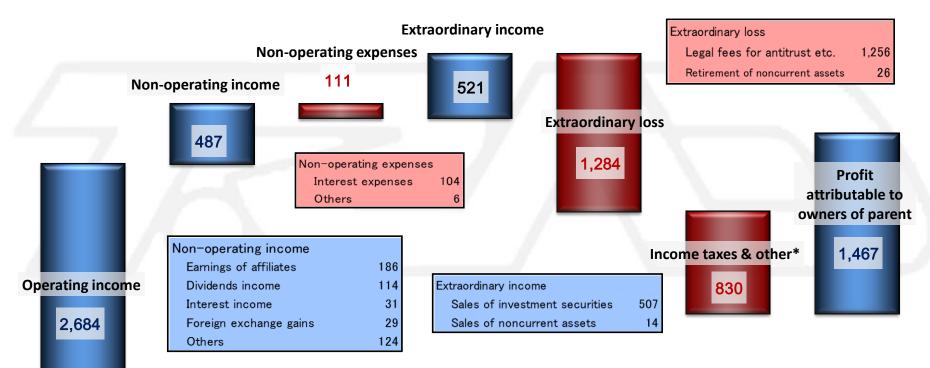
(\*Fluctuation factor of non-consolidated)



#### Non-operating Income/Expenses and Extraordinary Income / Loss for 1st Half of FY2017(Consolidated)

Operating Income  $\rightarrow$  Profit attributable to owners of parent 2,684  $\rightarrow$  1,467

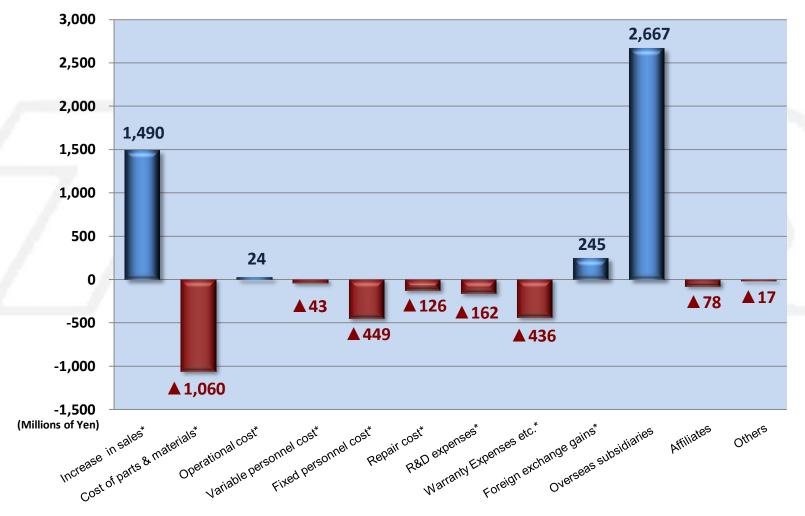
#### (Millions of Yen)



\* Income taxes & other include Profit attributable to non-controlling interests.



#### Increase in the consolidated ordinary income by ¥2,055 million



(\*Fluctuation factor of non-consolidated)

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### **Global** Network: Worldwide Business with 5 Regional Bases



T.RAD Czech s.r.o. (Czech)

T.RAD Sales .Europe GmbH (Germany)

TRM LLC (Russia)

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TORC Co., Ltd. (Thailand)

TATA Toyo Radiator Ltd. (India)

\*Subsidiary from October 2017

T.RAD (THAILAND) Co., Ltd. (Thailand)

PT. T.RAD INDONESIA (Indonesia)

T.RAD(VIETNAM)Co., Ltd. (Vietnam)

### **EXAMPLE 3** Business results of the segment

(Billions of Yen)

|        | Net Sales                            |                                      |                                  |   |                   |                    | Operating Income(Loss)               |                                      |                                  |   |                   |                    |
|--------|--------------------------------------|--------------------------------------|----------------------------------|---|-------------------|--------------------|--------------------------------------|--------------------------------------|----------------------------------|---|-------------------|--------------------|
|        | FY2016<br>1st Half<br>Results<br>(A) | FY2017<br>1st Half<br>Results<br>(B) | Increase<br>/Decrease<br>(B)-(A) | Percentage<br>change<br>(on a foreign<br>currency<br>basis) | FY2016<br>Results | FY2017<br>Forecast | FY2016<br>1st Half<br>Results<br>(A) | FY2017<br>1st Half<br>Results<br>(B) | Increase<br>/Decrease<br>(B)-(A) | Percentage<br>change<br>(on a foreign<br>currency<br>basis) | FY2016<br>Results | FY2017<br>Forecast |
|        | Amount                               | Amount                               | Amount                           | (%)   | Amount            | Amount             | Amount                               | Amount                               | Amount                           | (%)   | Amount            | Amount             |
| Japan  | 25.1                                 | 27.3                                 | 2.3                              | 9.0%  | 51.5              | 56.0               | 0.2                                  | 0.8                                  | 0.6                              | 360.5%  | 0.8               | (0.0)              |
| USA    | 11.4                                 | 15.5                                 | 4.0                              | 24.1%   | 26.0              | 29.9               | 0.1                                  | 0.2                                  | 0.1                              | 165.6%  | (0.3)             | 1.0                |
| Europe | 1.7                                  | 2.0                                  | 0.2                              | -1.6%   | 3.9               | 3.8                | (0.1)                                | (0.2)                                | -0.0                             | -15.9%  | (0.3)             | (0.5)              |
| Asia   | 7.1                                  | 7.9                                  | 0.8                              | -1.8%   | 15.6              | 16.2               | 0.3                                  | 0.9                                  | 0.6                              | 142.3%  | 1.0               | 2.0                |
| China  | 3.8                                  | 5.8                                  | 2.0                              | 47.6%   | 9.6               | 14.7               | 0.7                                  | 1.0                                  | 0.4                              | 44.4%   | 1.7               | 2.3                |
| Other  | 0.5                                  | 0.5                                  | 0.0                              | 2.1%  | 1.0               | 0.9                | 0.1                                  | (0.1)                                | -0.2                             | -174.1%   | 0.4               | 0.2                |
| Total  | 49.6                                 | 58.9                                 | 9.3                              | 13.5%   | 107.6             | 121.6              | 1.3                                  | 2.7                                  | 1.4                              | 102.5%  | 3.2               | 5.0                |

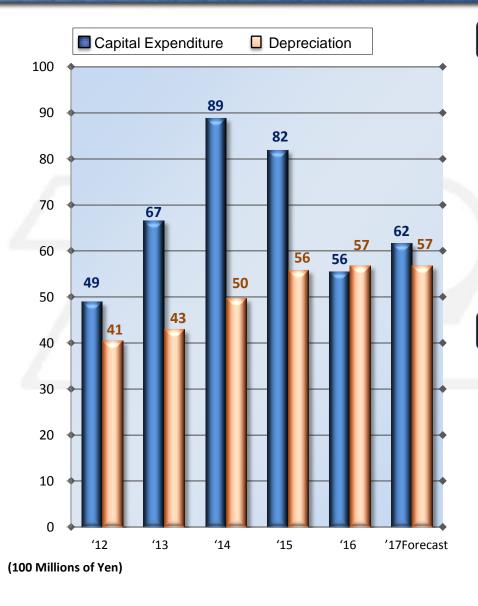
 Exchange Rate (June.2016⇒June.2017)
 USD: 102.96⇒112.00, THB: 2.93⇒3.3, CNY: 15.46⇒16.49,

 CZK: 4.22⇒4.87, IDR: 0.0078⇒0.0084, VDN: 0.0046⇒0.0049, EUR: 114.36⇒127.95, RUB: 1.61⇒1.89

 Exchange Rate (Dec.2016⇒Dec.2017 Forecast) USD: 116.53⇒110.12, THB: 3.25⇒3.2, CNY: 16.76⇒15.99,

 CZK: 4.54⇒4.68, IDR: 0.0087⇒0.0083, VDN: 0.0051⇒0.0049, EUR: 122.73⇒124.1, RUB: 1.93⇒1.95

### Capital Expenditure & Depreciation

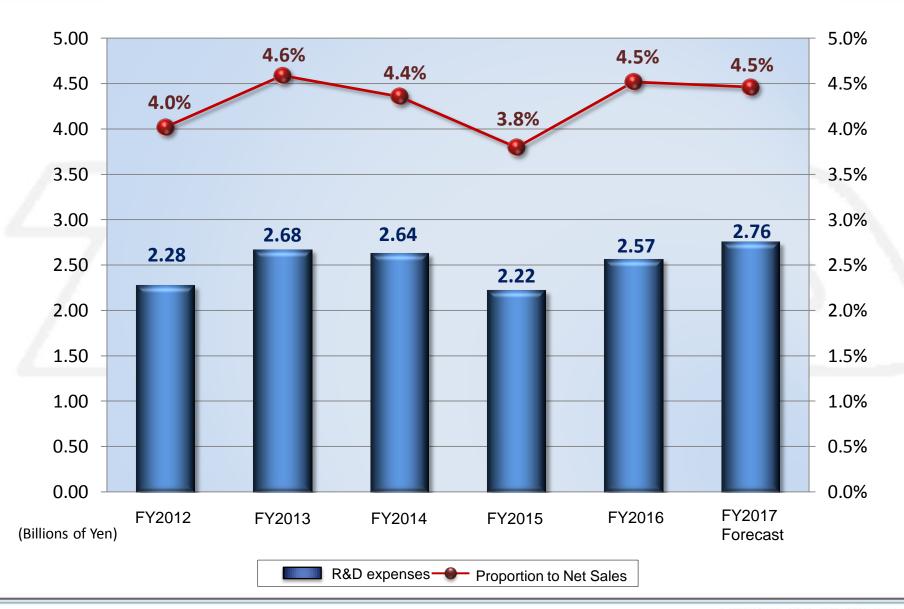


| Capital Expenditure by region (100 millions of Yen) |                        |        |                        |        |  |  |  |
|---|------------------------|--------|------------------------|--------|--|--|--|
|   | FY2                    | 016    | FY2017 Forecast        |        |  |  |  |
|   | Capital<br>Expenditure | Share  | Capital<br>Expenditure | Share  |  |  |  |
| Japan   | 24.3                   | 43.7%  | 30.8                   | 50.0%  |  |  |  |
| North<br>America                                    | 19.6                   | 35.4%  | 14.3                   | 23.2%  |  |  |  |
| Europe  | 5.2                    | 9.4%   | 5.8                    | 9.3%   |  |  |  |
| China   | 2.3                    | 4.2%   | 3.5                    | 5.7%   |  |  |  |
| Thailand  | 2.1                    | 3.8%   | 3.9                    | 6.3%   |  |  |  |
| Indonesia   | 1.5                    | 2.6%   | 2.1                    | 3.4%   |  |  |  |
| Vietnam   | 0.5                    | 0.9%   | 1.3                    | 2.1%   |  |  |  |
| Total   | 55.5                   | 100.0% | 61.7                   | 100.0% |  |  |  |

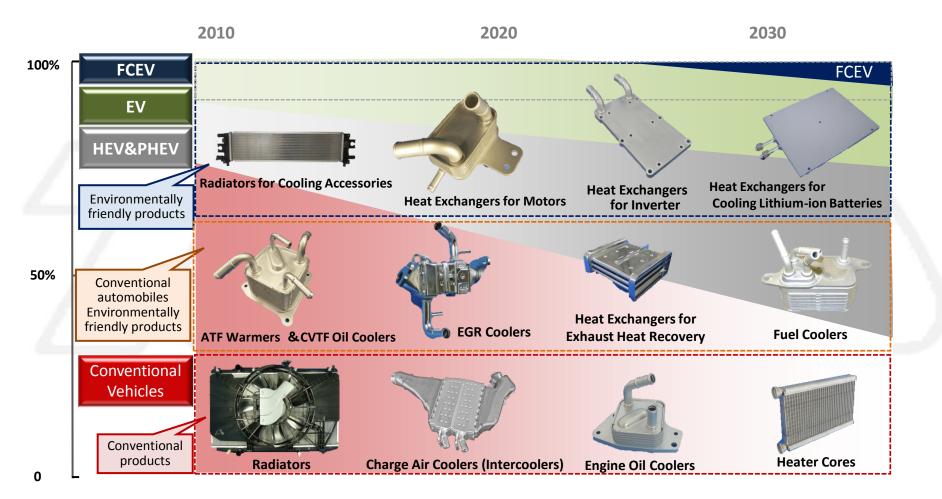
Depreciation by region (100 millions of Yen)

| 1                | FY2          | 016    | FY2017 Forecast |        |  |  |
|------------------|--------------|--------|-----------------|--------|--|--|
|                  | Depreciation | Share  | Depreciation    | Share  |  |  |
| Japan            | 29.1         | 51.2%  | 29.7            | 52.3%  |  |  |
| North<br>America | 10.5         | 18.4%  | 11.4            | 20.0%  |  |  |
| Europe           | 2.5          | 4.4%   | 1.8             | 3.1%   |  |  |
| China            | 3.4          | 6.1%   | 3.8             | 6.6%   |  |  |
| Thailand         | 5.2          | 9.1%   | 4.2             | 7.4%   |  |  |
| Indonesia        | 4.4          | 7.7%   | 3.7             | 6.6%   |  |  |
| Vietnam          | 1.8          | 3.1%   | 2.2             | 4.0%   |  |  |
| Total            | 56.8         | 100.0% | 56.8            | 100.0% |  |  |

### **R&D** Expenses (Non-Consolidated)



### Automobile Components



Development of heat exchangers corresponding to the change of the markets and customers' needs

### Automobile Components

| name   | function   |  |  |  |  |  |
|--|--|--|--|--|--|--|
| Radiators  | cool cooling water that has become hot in engines  |  |  |  |  |  |
| Charge Air Coolers                                   | cool intake air that has been pressurized by superchargers, such as turbocharger, and has reached elevated temperature |  |  |  |  |  |
| Engine Oil Coolers                                   | cool engine oil that has become hot in engines   |  |  |  |  |  |
| Heater Cores   | let high-temperature cooling water partly flow for room heating  |  |  |  |  |  |
| ATF Warmers & CVTF Oil Coolers                       | heat AT and CVT lubricating liquid at the time of warming and cool it when it has become hot                           |  |  |  |  |  |
| EGR Coolers  | cool high-temperature emissions at the time of recirculating the emissions partly                                      |  |  |  |  |  |
| Heat Exchangers for<br>Exhaust Heat Recovery         | recover heat in HEV emissions and reusing it for heating and early engine warming                                      |  |  |  |  |  |
| Fuel Coolers   | cool fuel that has been pressurized by fuel injection pumps to elevated temperature                                    |  |  |  |  |  |
| Radiators for Cooling Accessories                    | cool high-temperature cooling water by heat exchangers for accessory components, such as inverters                     |  |  |  |  |  |
| Heat Exchangers for Motors                           | cool circulating oil for motor cooling   |  |  |  |  |  |
| Heat Exchangers for Inverter                         | cool HEV and EV inverters  |  |  |  |  |  |
| Heat Exchangers<br>for Cooling Lithium-ion Batteries | cool Lithium-ion Batteries used for HEVs and Evs   |  |  |  |  |  |



Human Resources & General Affairs Department

infoh@trad.co.jp

03-3373-2106 (Direct number )

**Finance & Accounting Department** 

03-3373-2138 (Direct number )



## T.RAD Co., Ltd.

URL: http://www.trad.co.jp/