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To whom it may concern:

February 20, 2026

Company name: T.RAD Co., Ltd.
 Representative: Tomio Miyazaki, President & CEO & COO
 7236
 Code No.: Tokyo Stock Exchange, Prime Market
 Contact: Kaoru Kinoshita, Managing Executive Officer,
 in charge of Finance & Accounting
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Notice of Financial Results of Unlisted Parent Company etc.

T.RAD Co., Ltd. (the "Company") hereby announces that JINYA CONNECT Co., Ltd., the Company's unlisted parent company, etc. (other affiliated company), has finalized its financial results for the fiscal year ended December 31, 2025, as follows.

1. Overview of the Parent Company, etc.

- (1) Name of parent company, etc.: JINYA CONNECT Co., Ltd.
- (2) Location: 2-8-24 Tsurumakikita, Hadano City, Kanagawa
- (3) Title of Representative and Name: Tomoko Miyazaki, President & CEO
- (4) Main businesses: Development, sales, and support of DX solution "Jinya Connect" for the hospitality industry
- (5) Capital stock: 100 million Yen
- (6) Relationship with the Company:
 - i) Capital Relationship: Ratio of voting rights held: 38.48% (As of December 31, 2025)
 - ii) Human Relationship: The Company's Representative Director, Tomio Miyazaki, concurrently serves as a Director of the parent company, etc.
 - iii) Business Relationship: TRAD CONNECT Co., Ltd., the Company's consolidated subsidiary, receives software licenses from the parent company etc. and pays license fees.

2. Status of Share Ownership by Owner Category, Major Shareholders, and Directors of the Parent Company, etc.

(1) Status of Share Ownership by Owner Category

As of December 31, 2025

| Classification | Status of Shares | | | | | | | Shares Less than One Unit (shares) | |
|------------------------------------|-------------------------------|------------------------|--|--------------------|----------------------------|---|------------------------|------------------------------------|---|
| | Government and Municipalities | Financial Institutions | Financial Instruments Business Operators | Other Corporations | Foreign Corporations, etc. | | Individuals and Others | | |
| Number of Shareholders (person) | — | — | — | 1 | — | — | — | 1 | — |
| Number of Shares Held (shares) | — | — | — | 150,000 | — | — | — | 150,000 | — |
| Ratio of Number of Shares Held (%) | — | — | — | 100.00 | — | — | — | 100.00 | — |

(2) Major Shareholders

| As of December 31, 2025 | | | |
|-------------------------|---|--------------------------------|---|
| Name | Address | Number of Shares Held (shares) | Ratio of Shares Held to Total Number of Issued Shares (%) |
| JINYA Co., Ltd. | 2-8-24 Tsurumakikita, Hadano City, Kanagawa | 150,000 | 100.00 |
| Total | | 150,000 | 100.00 |

*Capital Relationship: Tomio Miyazaki, the Company's President, holds a 100% stake in JINYA Co., Ltd.

(3) Directors

Four male directors and one female director (female director ratio: 20%)

As of February 1, 2026

| Title | Name | Date of Birth | Brief History | Term of Office | Number of Shares Held (shares) |
|---|-----------------|----------------------------|--|----------------|--------------------------------|
| President & CEO | Tomoko Miyazaki | Born on September 12, 1977 | Apr 2000, Joined Toshiba Building Leasing Corporation Oct 2009, Joined JINYA Co., Ltd., Director Apr 2012, Founded JINYA CONNECT Co., Ltd., Director Jun 2017, President and Proprietress of JINYA Co., Ltd. (current position) Jun 2017, President and CEO, JINYA CONNECT Co., Ltd. (current position) Apr 2019, President, JINYA Holdings Co., Ltd. (current position) Apr 2021, President, Bessho Onsen Midoriya Co., Ltd. (current position) Dec 2022, President, Yumura Onsen Midoriya Co., Ltd. (current position) Jan 2024, President, Management Connect Institute Co., Ltd. (current position) | * | — |
| Director & COO | Yukihide Ezaki | Born on March 26, 1983 | Apr 2005, Joined Ernst & Young ShinNihon (currently EY Ernst & Young ShinNihon LLC) Jul 2009, Registered as CPA Apr 2020, Joined JINYA CONNECT Co., Ltd., Director and COO (current position) | * | — |
| Director & CCO & Director of Keiei Connect Research Institute | Hajime Amari | Born on December 12, 1977 | April 2000, Joined Funai Consulting Incorporated April 2012, Appointed Senior Consultant at the same company February 2024, Joined Keiei Connect Research Institute, Inc. as Executive Vice President January 2026, Joined Jinya Connect Co., Ltd. Director and CCO, Director of Keiei Connect Research Institute (current position) | * | — |
| Director & CTO | Takahiro Fujii | Born on May 12, 1988 | Apr 2013, Joined NTT Communications Corporation Aug 2013, Joined NTT Plala Inc. July 2019, Joined NTT DoCoMo, Inc. Mar 2021, Joined JINYA CONNECT Co., Ltd. February 2023, JINYA CONNECT Co., Ltd., Director and CTO (current position) | * | — |
| Director & Owner | Tomio Miyazaki | Born on September 16, 1977 | April 2002, Joined Honda Motor Co., Ltd. August 2002, Joined Wako Basic Technology Research Center, Honda R&D Co., Ltd. Oct 2009, Joined JINYA Co., Ltd. President Apr 2012, Founded JINYA CONNECT Co., Ltd., President and CEO Jun 2014, Outside Director, T.RAD Co., Ltd. Jun 2017, Joined T.RAD Co., Ltd. Director in charge of Corporate Planning Apr 2018, Founded T.RAD CONNECT Co., Ltd., Director Jun 2018, President and COO, T.RAD Co., Ltd. Mar 2019, President, T.RAD CONNECT Co., Ltd. (current position) Jun 2022, President, CEO and COO, T.RAD Co., Ltd. (current position) Nov 2023, Director and Owner, JINYA CONNECT Co., Ltd. (current position) | * | 150,000 (Indirect holdings) |

*For one year from the closing of the Ordinary General Meeting of Shareholders held on January 31, 2026

3. Financial Statements of the Parent Company, etc.

Balance Sheet
As of December 31, 2025

JINYA CONNECT Co., Ltd.

(Thousands of yen)

| Account | Amount | Account | Amount |
|--|------------|---|------------|
| (Assets) | | (Liabilities) | |
| Current assets | 227,290 | Current liabilities | 184,879 |
| Cash and deposits | 162,281 | Accounts payable | 15,423 |
| Accounts receivable - trade | 27,440 | Income taxes payable | 290 |
| Accounts receivable from subsidiaries and associates | 4,373 | Accrued consumption taxes | 6,608 |
| Income taxes receivable | 23 | Advances received | 46,916 |
| Advances paid | 250 | Deposits received | 92,620 |
| Suspense payments | 29,335 | Suspense receipt | 23,019 |
| Deposits paid | 3,587 | | |
| Non-current assets | 18,275,373 | Noncurrent liabilities | 4,881,272 |
| Tangible fixed assets | 172,382 | Long-term loans payable | 4,881,272 |
| Buildings | 101,616 | | |
| Facilities attached to buildings | 3,428 | | |
| Machinery and equipment | 39,425 | | |
| Tools, furniture and fixtures | 4,711 | | |
| Amortization of assets | 118 | | |
| Land | 23,082 | | |
| Intangible assets | 851 | | |
| Right to use facilities | 851 | | |
| Investments and other assets | 18,102,140 | | |
| Investment securities | 25,125 | Total liabilities | 5,066,151 |
| Shares of subsidiaries and associates | 18,062,000 | | |
| Investments in capital | 100 | | |
| Guarantee deposits | 2,930 | | |
| Long-term prepaid expenses | 898 | | |
| Deferred tax assets | 11,086 | | |
| | | (Net assets) | |
| | | Shareholders' equity | 833,220 |
| | | Capital stock | 100,000 |
| | | Capital surplus | 50,000 |
| | | Legal capital surplus | 50,000 |
| | | Retained earnings | 683,220 |
| | | Other retained earnings | |
| | | General reserve | 8,000 |
| | | Retained earnings brought forward | 675,219 |
| | | Valuation and translation adjustments | 12,603,292 |
| | | Valuation difference on available-for-sale securities | 12,603,292 |
| | | | |
| | | Total net assets | 13,436,513 |
| Total assets | 18,502,664 | Total liabilities and net assets | 18,502,664 |

Income Statement
 From January 1, 2025
 To December 1, 2025

JINYA CONNECT Co., Ltd.

(Thousands of yen)

| Account | Amount | |
|--|--------|------------------|
| Net sales | | |
| Net sales | | 1,096,453 |
| Cost of sales | | |
| Cost of sales | | 82,301 |
| Gross profit | | 1,014,152 |
| Selling, general and administrative expenses | | 333,626 |
| Operating income | | 680,525 |
| Non-operating income | | |
| Interest and dividends income | 1,277 | |
| Miscellaneous income | 25,874 | 27,151 |
| Non-operating expenses | | |
| Other Non-operating expenses | 55,629 | 55,629 |
| Ordinary income | | 652,048 |
| Extraordinary loss | | |
| Loss on sale of investment securities | 85,000 | 85,000 |
| Income before income taxes | | 567,048 |
| Income taxes-current | | (4,083) |
| Income taxes-deferred | | (1,526) |
| Profit | | 572,658 |