T.RAD Environmental Activities

Key Topics

One of our key topics (p.6) is "environmental consideration for businesses and products." In particular, we define our vision, environmental policy, and targets by identifying the mitigation of climate change, the conservation of biodiversity, the prevention of environmental pollution, and the saving of

resources as material aspects. These are also related to issues facing the international society. The "sustainable development goals (SDGs)" that are closely connected to our environmental risks, impacts, and opportunities are energy (Goal 7), climate change (Goal 13), biodiversity (Goal 15), water (Goal 6), and sustainable consumption and production patterns (Goal 12).



Environmental Principle

T.RAD Co., Ltd., and T.RAD group companies are aiming to be the world's top manufacturer of heat exchanger systems, and all their employees are committed to respecting our environment by taking environmental initiatives in biodiversity protection and nature conservation, leading to a happy and prosperous society.

T.RAD Environmental Vision for 2021 (Japan)

1. Our aim is that from 2021, the volume of carbon dioxide (CO₂) reduced through the use of environmentally friendly products will exceed the volume of CO₂ emitted during production.







	Vision Targets (CSR Medium Term Plan)	Measures
Emissions	Reduction of CO ₂ emissions	Introduction of energy-saving furnaces, making lines more compact, etc.
Avoided emissions	Increase in avoided emissions of CO_2 by EFPs	Commercialization and assessment of EFPs
Sales	Increase in EFPs sales ratio	Operation of registration system for product environmental efficiency indicators

See p. 30 and p. 39 for the targets and results for FY 2016. We are also considering setting a vision for our overseas subsidiaries for 2018 and beyond.

Environmental Policy (Action Plan)

T.RAD and T.RAD group companies employ a company-wide environmental management system to realize our corporate philosophy. We will ensure continual system improvement by predicting and assessing environmental impacts throughout the product life cycle, by setting objectives and targets for environmental and biodiversity conservation, and by implementing environmental activities.

Priority Measures	2016 targets of the CSR Medium Term Plan	2016	cf page
	90% achievement of the activities planned by the Environmental Promotion Committee	90% or more	11
Establish and enhance the environmental management system to strengthen environmentally aware	CO₂ and waste management, promotion of improvements: 8 overseas subsidiaries*	3 overseas subsidiaries achieved their target	39
management.	Acquisition of ISO 14001 certification by overseas subsidiaries*	90%	32
	Global unification of management of environmentally hazardous substances	No SOC content	11
Work in partnership with suppliers to	On-site audits at 12 EMS-certified suppliers	12	21
promote environmental conservation.	Research into legal compliance of the suppliers	36 companies	21
Organize and develop a system that promotes environmentally friendly	Verifications of reduction in CO ₂ emissions achieved by products for EV, HV, and fuel cell	2020 89,000 tCO ₂	11
design and development.	37.5% or greater sales ratio of EFPs	39.0%	33
Consider our environmental impact, comply with relevant environmental	Mutual assessment of compliance with environment-related laws and regulations	Once a year	32
laws and any other requirements, set applicable and voluntary management standards, and further reduce our environmental burden.	0 violations of (environmental) laws and regulations	2 violations	32
Enhance environmental training and awareness of all personnel.	Implementation of training about revised ISO standards	4 sites	11
Actively disclose environmental	3 improvements that reflect GRI guidelines and external feedback	Made the 3 improvements.	11
understanding among stakeholders.	Creation of materials for external communication and PR	2	28
Get actively involved with local communities to work on environmental and biodiversity conservation.	Implement at least one biodiversity initiative from the medium-term plan in each site	3-9 (each site)	44
	$\frac{CO_2 \text{ emissions: 7.5\% reduction compared to FY}}{2013}$	-5.5%	39
Mitigate climate change by reducing greenhouse gas emissions.	7.5% reduction of consumption of energy converted into electricity per processing value compared to FY 2013	-5.4%	39
8	Reduction of CO ₂ emissions through EFPs (19,800 tCO ₂)	19,900 tCO2	33
	5.0% reduction of energy consumption per production compared to FY 2011	-14.6%	40
	0% of substances containing prohibited compounds	0.4%	33
Prevent environmental pollution by preventing the release of pollutants.	10% reduction in release and transfer of PRTR- specified chemicals per production compared to FY 2006	-81.2%	41
	30% reduction in release and transfer of VOCs per production compared to FY 2006	-75.3%	41
	Resource recovery rate of 98.0% or more	98.3%	40
Encourage recycling and resource saving through resource-use efficiency	10% reduction of water consumption per production compared to FY 2006	-32.1%	41
and waste reduction.	Verification of reduction in CO ₂ emissions achieved by lighter or downsized products	2020 25 tCO ₂	11

Concrete Measures and Process

The measures for achieving the environmental vision 2021 (p.29) and the CSR Medium Term Plan (p.11) are decided on and their progress is monitored at the Environmental Promotion Committee Structure. Their implementation is led by the committee members, and supported by the organizations below it and stakeholders.

Environmental Promotion Committee Structure

Environmental Committee Chairman: President Hiromi Kano Hosted by: TMS Dept.	One meeting per year • Discussing and determining the Environmental • Reviewing the fiscal year performance results for the next fiscal year.	Policy and CSR Medium Term Plan and approving the targets and plans
Management Subcomn Chairperson: Executive O responsible for the Enviror Kazuhiro Watanab	 Four meetings per year Defining strategies for employee ed projects, and environmental publica Discussing the biodiversity activities Evaluating and ensuring progress in 	ucation programs, community support tions. , including green procurement. the global implementation of EMS.
Product Subcommit Chairperson: Executive Off Charge of Engineering Kimiaki Nakano	 Four meetings per year Examining and reviewing progress of friendly products. Discussing environmental indices art to product development. 	of the development of environmentally ad environmental conservation related
Chairperson: Director responsible for (Energy Management Control C Toru Yamazaki Energy Management Planning Promoter	 Four meetings per year Reviewing measures to reduce the earth of and coordinating with the department resource saving practices, and improvemental pressure and pressu	environmental burden from production ent in charge. al regulatory compliance, energy and ovement of logistics and procurement.

*The members of each subcommittee consist of representatives from the related departments.

Example 1: Company-wide deployment of biodiversity initiative (Japan) (cf p.44)

•			•		
	2014	2015-2016	2017		
Target	At least one high priority activity	At least one activity from the Plan in each site	Compliance of 6 items with the Act		
Performance	Performed 1-4 activities in each site	3-4 activities in each site (2015), 3-9 activities	n/a		
Management Subcommittee	Decides policy	4 times a year • Manages progress	>		
Each site in	Changed copy paper in 3 sites and conservation Implemented the Medium Term Plan in 6 sites. Plan to increase purchases of items that comply with the Act on Promoting Green Procurement in 2017.				

Example 2: Reduce CO₂ by EFPs (target related to Environmental Vision for 2021) (Japan) (cf p.33)

	2014	2015	2016	2017
Target	12,800 tCO2	15,700 tCO2	19,800 tCO2	21,400 tCO ₂
Performance	17,600 tCO ₂	18,500 tCO ₂	19,900 tCO₂	n/a

Product Subcommittee	• Commercializes and evaluate (Products for EVs, HVs*, and	es EFPs 4 times a year • Manages progress fuel cells) • Sharing of external trends and	information about customer needs
Design Department, etc.	Decided detailed plans Trained on LCA* and "product environmental efficiency indicators"	 Verified CO₂ amounts for relevant products (Fuel gas preheaters, etc.) Continued assessment of design drawings (Certification of EFPs) 	 Verified CO₂ amounts for relevant products Continued assessment of design drawings
		*EV, HV: electric vehicle, hybrid v	ehicle *LCA: life cycle assessment

Example 3: Reduce CO₂ (target related to Environmental Vision for 2021) (Japan) (cf p.39)

	2013	2014	2015	2016	2017
Target	Pace year data	-2.5%	-5%	-7.5%	-10%
Performance	Base year data	-2.0%	-3.5%	-5.5%	n/a
Production Subcommittee • Decides the measures (Introduction of energy-saving furnaces, making lines more compact) • Shares new technology and information about laws and regulations					

Subcommittee	(introduction of energy-saving furnaces, making lines more compact)			· Shales new technology and miorination about taws and regulations		
Each region (Energy-saving committees, Production Dept., etc.)	• Decided detailed plans	 Introduced energy-saving furnaces Integrated lines Measures to prevent air leakage Update energy-saving amp in testing machines Change to LED lighting, etc. 		 Introduced energy-saving furnaces Removed old furnaces in production line maintenance Updated to high-efficiency transformers Plan to review cooling tower operation, etc. 		

Under the long term plan, we are changing the furnaces in the factories that use a lot of energy to energy-saving furnaces.

Environmental Regulatory Compliance

Environmental Regulatory Compliance and Accident/Complaint Results for FY 2016 (Unit: No. of Incidents)							
	Head Office	Kasadera Area					
Violation of Laws and Regulations	0	1	1	0	0		
Fines or Lawsuits	0	0	0	0	0		
Accidents	0	0	0	0	0		
Complaints	0	0	0	0	0		
Spills	0	0	0	0	0		

Hatano:Received an Instruction for Corrective Action from the Labor Standards Inspection Office about the failure to report local exhaust ventilation (Ordinance on Prevention of Lead Poisoning).

We submitted our Corrective Action Plan in March 2017.

Nagoya:Filed a Sequence of Events and Improvement Plan, which was accepted (April 2017), because we had not submitted a change report in relation to the Factory Location Act.

Environmental Management System

T.RAD strives to continuously improve its environmental management system in order to enhance its environmental performance. In Japan, we acquired ISO 14001 companywide certification in 2011, and our domestic subsidiaries have also acquired Green Management and KES* certification. Overseas subsidiaries with production sites have also obtained ISO 14001 certification.

*KES: Kyoto Environmental Management System Standard

Status of acquisition of ISO 14001 certification	n by overseas sites
T.RAD North America, Inc. (United States)	October 2001
T.RAD (Zhongshan) Co., Ltd. (China)	February 2005
T.RAD Czech s.r.o. (Czech Republic)	May 2007
T.RAD (THAILAND) Co., Ltd. (Thailand)	December 2007
PT. T.RAD INDONESIA (Indonesia)	August 2010
TRM LLC (Russia)	August 2014
T.RAD (Jining) Co., Ltd. (China)	January 2015
T.RAD (VIETNAM) CO., LTD. (Vietnam)	January 2015
T.RAD (Changshu) Co., Ltd. (China)	November 2015

Environmental Risk Management

The internal and external audits inspect our environmental regulatory compliance performance and our operation of the Environmental Management System. T.RAD has strengthened its management of environmental and other types of risks, particularly by improving its internal audits through the use of our check sheets.

()Internal regulatory compliance audit...Regional management divisions mutually audit on regulatory compliance to objectively evaluate whether or not appropriate risk management is practiced.

Company-wide integrated management review...The management team comprehensively evaluates company-wide management problems and execution appropriateness.

T.RAD Risk Management System Chart



Re-verification of compliance assessment

Checks by ISO secretariats

①Implemented self-inspection before mutual compliance audits

In FY 2015, we started to implement general inspections at each site, in addition to the normal controls, before conducting the mutual compliance audit. The number of issues picked up by the mutual compliance audit was 0 in FY 2016. We will continue to promote a speedy response by identifying issues using general inspections.

②Added labor-related elements to the mutual compliance audit

In FY 2016, we added label-related items to those covered by the mutual compliance audit.

While we have only covered a portion of the laws and regulations at this point, we plan to gradually add more while monitoring the result of the audits.

Development of Environmentally Friendly Product (EFP)

	Design for resou activities for a s environmentally h	rce efficiency and the develop sustainable society and impo azardous substances contained	ment of produ rtant roles of in our product:	ucts with a low environmental burc f a company. The appropriate cc s is also required by statutory provisi	len are indispensable ontrol of the risks o ions and stakeholders.	
Background & Reasons	Key Standards	 RoHS Directive, ELV Directive, REACH Regulation, etc. Customer standards Our in-house standards Our environmental vision and medium term plan Product environmental efficiency indicator 				
	Engagement and Support	 Japan Auto Parts Industr Joint Article Management 	ries Associati nt Promotion	ion -consortium (JAMP), etc.		
Impacts	 Product's impact o Impact on stakeho 	n the environment during its life cycle (c olders (compliance with law, dealing w	limate change, etc ith customers, etc	Certification criteria for friendly products (EFPs	r environmentally	
Opportunities	 Opportunities management, 	for technological improvement and market expansion	 ① Products that achieve savings during their u existing products 	substantial CO2 se compared to		
Challenges	 Further streng and the control 	thening of Design for the Envirc ol system				
Management Approach	Product subcomr cooperate with t share research, t sale and CO ₂ sav	nittees set targets and manage he design, sales, and purchasir raining, and data; and calculat ings of environmentally friendly	e progress. The ng department e figures for th products.	ey ts; he on life cycle assessme 1.2 or more points than products	calculated based nts, is greater by a those of existing	
Evaluation	We confirm proo through evaluation by managers and reports. Once even with our major co	duct environmental efficiency i on of the design drawings. It is I external assessors through co ery six months we conduct a sa ustomers and adapt our policies	ndicators (PEE also evaluate mmittees and tisfaction surve s accordingly.	El) ed IR ey		
					cf pp.11, 12	
• EFP sa	les ratio	37.5% or more	Perf · E	FP sales ratio	39.0%	
• Cumul emissi	lative reduction in ons through EFPs	19,800 tCO₂		missions reduced Approx.	19,900 tCO ₂	
• Reduc prohib	tion in substance vited compounds	to 0%		roportion of substances ontaining prohibited compounds	0.4%	
How to	o Understan	d Product Environm	nental Eff	ficiency Indicators (PEI	EI)	

Environmentally Friendly Products should meet both of the following criteria.

1 Easy to use, high performance, low cost products (product value)

Products with a low environmental burden in terms of climate change, resource depletion, and environmentally hazardous substances.

Eco-efficiency is the quantification of how high the product value is and how low its environmental burden is. The product environmental efficiency indicator is obtained by dividing the eco-efficiency of the new products by that of existing products. The calculations are based on the guidelines of the Japan Auto Parts Industries Association.

2



Examples of Environmentally Friendly Products



*Calculated based on the amount of carbon dioxide absorbed by a 40-year-old planted cedar tree during one year (8.8 kg of CO₂/year). Source:"How much carbon dioxide does a forest absorb?" Forestry Agency. http://www.rinya.maff.go.jp/j/sin_riyou/ondanka/20141113_topics2_2.html

One hectare of 40-year-old planted cedar trees absorbs about 8.8 tonnes of carbon dioxide per year. It is assumed that there are 1,000 trees in one hectare.



EFP sales ratio*2



 *1: The reduction of CO₂ emissions through use of EFPs is a cumulative 5-year value. (Taking into account the years of usage of the product in which the EFP is installed.)
 A different calculation method is defined according to each product category.

Example 1: The difference in CO_2 between a base vehicle and a vehicle in which the EFP is installed × (weight of the EFP/vehicle weight) × annual distance driven × number of vehicles

Example 2: The difference in CO₂ between a base product and a product in which the EFP is installed × system contribution ratio × (utilization rate) × number of hours used per year × number of products



Newly developed products

Reducing the amount of aluminum material use by doing away with fins on the water side and designing dimples.

Product characteristics -

Improving fuel economy especially for a cold start by quickly heating ATF (Automatic Transmission Fluid) and reducing friction just after an engine start.

Installed in-

• AT vehicles (automatic transmission) and CVT vehicles (continuously variable transmission).







Environmental efficiency indicators of typical products 1.90

Compared to existing products:



Improving performance drastically and downsizing by improvement of fins on the gas side. Contributing to reduction in the amount of stainless steel use.

Product characteristics

Reducing NOx and improving fuel economy by recirculating some of high-temperature exhaust gas from an engine.

Installed in

- \cdot Gasoline engine
- Diesel engine

Core of heat exchanger for waste heat recovery system Mass-produced Ratio to total EFPs sales 10%

Environmental efficiency indicators of typical products 1.34



Product characteristics –

Achieving higher performance than the current model and drastically thinner & lightweight shape by new high performance fins. Improving fuel economy and heating efficiency in the winter. Satisfying severe mounting requirements in a height direction by flat shape.

Heat sink for EV and HV



Product characteristics ①-

Heating Value).

Enabling downsizing of semiconductors (power module) by high cooling performance. Contributing to reduction of the overall cost of inverter.

Heat exchanger for residential fuel cell

Product characteristics 2

Contributing to higher efficiency and longer life by adjusting battery cells to appropriate temperature. Enabling downsizing of the battery module compared to the previous air cooling method that requires space between battery cells.





Waste heat

recovery unit

Exhaus

exhaust gas 100°C

New type high performance charge air cooler (CAC)

Environmental efficiency indicators of typical products **1.31** Water-cooled CAC

Compared to existing products:





Product characteristics

Achieving low pressure loss, compactness, and lightweight by adopting high performance fins, dimples on the water side, and highly densified core.

Air-cooled CAC



Product characteristics -

Adopting a rectangular tube that suits a front-mounted CAC with a wide core. Expanding the pass of charge air by rectangular tube.

① Reduction of pressure loss of charge air.

(2) Improvement of performance by increasing the number of inner fin waves.

③ Reduction in the number of tubes and in weight by increasing the tube size.

Employee Comments



H. E. Development Dept. Masashi Ogawa

Development of a charge air cooler in response to demand

One of the trends in engine development by domestic and overseas car manufacturers is a downsized turbo engine. This is a system that uses a turbo charger to compensate for the loss in power caused by reducing engine displacement. The smaller engine displacement improves fuel economy and environmental performance, but it also reduces engine power. This is a system that compensates for that with a turbo charger. If hot compressed air from a turbo charger is fed straight into the engine, its power will fall and fuel economy will deteriorate. It therefore needs to be cooled with a charge air cooler (CAC).

A CAC can cool by using water or air. There are also various types depending on where in the car it is mounted. There are various engines and cars being developed by car manufacturers, and we develop products in order to meet that wide-ranging demand.

Through our development of products that will support the development of these engines and cars, we will continue to work hard to become a manufacturer that makes even bigger contributions to the environment.

Chemicals Management

T.RAD ensures strict control of chemical substances at every step from design and parts procurement to manufacturing and shipping.

We also ensure appropriate control over our suppliers, based on our own Green Procurement Guidelines.



T.RAD is promoting the improvement of control systems and the switch to safe materials in order to promptly meet the statutory provisions of all countries and the regulations of our trading partners. We are thereby working to reduce or eliminate environmentally hazardous substances used in products.

Statutory	Substances for Reduction or	Switchover Schedule					
Provisions	Elimination	FY 2016		to FY 2017		FY 2017 and later	
	 RoHS Directive (including the revised RoHS), ELV directive 	 For automobile (save for certai) 	e/electronics indust n exceptions)	tries: already done		• 0% in FY 2017	
Substances banned	tances REACH Regulation Any additional substances requiring		Reduction/elimination in the process of being complied with			(Will also not use banned substances	
by T.RAD	 Substances that are banned by subsequent revisions of laws or regulations 					added aller FY 2017)	
	REACH Regulation						
Autonomous	 Any further SVHCs (Substances of Very High Concern) Chemicals that need to be reported or monitored Other chemicals added in laws or regulations 	Supported as needed					

Details of banned and monitored substances controlled by T.RAD can be viewed at "Environmentally Hazardous Substance Control Standards" under Supplier Contacts on our website. http://www.trad.co.jp/english/supplier/green.html

T.RAD has built, and now operates, a system that can be used more efficiently for each operation by storing information about SOCs (substances of concern) in a database.



(IMDS/JAMA sheets, etc., certification of non-inclusion, etc.)

Reduction of Environmental Burden of Business Activities

We are reducing the environmental burden of our business activities in order to tackle one of our key topics (p.6), an "environmental consideration for businesses and products."

Material Aspects and Environmental Performance

*Scope: The three works in Japan, Sales/Marketing & Technical Division, and the Production Engineering Center

Climate Change Mitigation (Energy)	Base year	Base year data	2014	2015	2016	Target	Performance	Achieved	
Consumption of Energy Converted into Electricity (CECE) per processing value (MWh/ million JPY*1)	2013	3.31	3.19	3.33	3.13	-7.5%	-5.4%	×	
\textbf{CO}_2 emissions (thousand tCO_2) (Total of scope 1 and scope 2)	2013	42	41	40	40	-7.5%	-5.5%	×	
Energy consumption per production (Crude oil equivalent kL/million JPY) (Distribution)	2011	0.025	0.021	0.021	0.022	-5.0%	-14.6%	0	
Resource-saving									
Waste per production (excluding steel scrap) (kg/million JPY)	2013	59.1	58.7	58.6	56.6	-3.0%	-4.3%	0	
Waste recovery rate (%)		n/a	98.5	98.4	98.3	98.0 or more		0	
Water consumption per production (m³/million JPY)	2006	6.3	4.9	4.4	4.3	-10.0%	-32.1%	0	
Environmental Pollution Prevention (Chemicals)									
Release and transfer of PRTR-specified chemicals*2 per production (kg/million JPY)	2006	3.1	1.0	0.8	0.6	-10.0%	-81.2%	0	
Release and transfer of VOCs* ³ per production (kg/million JPY)	2006	2.3	0.9	0.7	0.6	-30.0%	-75.3%	0	

Biodiversity

Started in 2011.

Activities performed at 3 sites 2013-2014. Performed at 6 sites from 2015.

2016 target: Implement plans at all sites. At least one plan in each site.

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	purcha	asing.											
												 	124

*1: In 2016, the denominator was changed from production to processing value

13 LINE

*2: For chemicals with reduction targets. PRTR: Pollutant Release and Transfer Register

*3: VOCs (Volatile Organic Compounds) *See pp. 29 and 30 for product-related environmental values. See p.47 for other data.

Climate Change Mitigation (Reduction of Energy and CO₂) Relevant Sustainable Development Goals (SDGs):

Energy and CO₂ from Business Activities

We have set numerical targets for consumption of energy converted into electricity (CECE) in Japan and for CO2 indicators overseas, and assess the target achievements monthly. The FY 2016, CECE per processing value in Japan fell 5.4% compared to 2013, against a target of a 7.5% reduction.

	Changes in CECE and CECE per processing value (Japan)	CO2 emissions per processing value (Overseas) (tCO2/million JPY)
	CECE 🔶 CECE per processing value	2016
$\bigcirc \%$	(GWh) (MWh/million JPY)	United States 1.6
	3.19 2.22 3.13	Czech Republic 4.5
	80 3.20	China (Changshu) 2.2
Reduction of CO ₂	60 3.00	Indonesia 4.5
to FY 2013	40 ····· 2.80	Russia 3.0
(Scope 1 + 2, Japan)	20 20 20 20 2.60	Thailand 2.1
	0 0 2.40	Vietnam 1.0
	2012 2013 2014 2015 2016 (FY)	China 1.0

Energy consumption (GJ) was approx. 770,543 GJ, a 1.7% reduction compared to FY 2013 (p.47).

*In 2016, the denominator was changed from production to processing value (Japan and overseas). "Overseas" covers 9 overseas subsidiaries. Of which one company is included in figures for China (Changshu). *High per processing value in the Czech Republic was caused by the installation and trials of a new line. In Indonesia, it was caused by a new furnace and taking

Production in-house. Electricity emission factor (Unit: tCO₂/MWh) United States 0.516, Czech Republic 0.490, China (Changshu) 0.686, Indonesia 0.755, Russia 0.437, Thailand 0.522, Vietnam 0.429, China (Zhongshan) 0.437. Other fuel emission factors: Gasoline 2.27 tCO₂/kL, kerosene 2.52 tCO₂/kL, light oil 2.68 tCO₂/kL, LPG 2.98 tCO₂/tonne, city

Energy and CO₂ from Distribution Activities

The FY 2016 target for energy consumption per production was a reduction of 5.0% from FY 2011. This was achieved with an actual reduction of 14.6%. We hold a Distribution Subcommittee meeting four times a year in which distributors and the departments involved in product shipping work together to reduce the energy used during distribution. In 2016, we improved the delivery routes. Our distributors also conducted eco-driving training and conducted improvement activities, such as fitting reformers to their trucks.

Distribution Improvement Reduction of 19.6 tCO₂/year **Case Study**

We reduced CO₂ emissions by changing the delivery route, changing the vehicles used, and adjusting the load.

Before improvement (1 month)



CO₂ emissions and crude oil-based energy consumption per production cost



After improvement (1 month)

4t vehicle: 15 (GJ) x 0.0187 (tC/GJ) x (44/12) = 1.0 (tCO₂) 10t vehicle: 73 (GJ) x 0.0187 (tC/GJ) x (44/12) = 5.0 (tCO₂)



1 month's effect: 10.9 (tCO₂) - 6.0 (tCO₂) = 4.9 (tCO₂) FY 2017 effect (4 months): 4.9 (tCO₂) x 4 months) =19.6 (tCO₂)

Resource Saving (Reduction of Waste and Decrease of the Burden on Water Resources)

T.RAD is working on the reduction and recovery of waste. Our waste per production (excluding steel scrap) in FY 2016 posted a 4.3% reduction compared to FY 2013, against a target of a 3.0% reduction for the same period. Our resource recovery rate was 98.3% against a target of 98.0%. The waste generated (excluding steel scrap) was 5.2% less than in FY 2013.

Changes in waste and waste per production (excluding steel scrap) (Japan) Resource Recovery Rate (Japan)





Relevant SDGs:

Resource recovery rate (Japan)

Waste per sales (Overseas) (kg/million JPY)

	2016
United States	100
Czech Republic	111
China (Changshu)	45
Indonesia	122
Russia	102
Thailand	98
Vietnam	139
China (Zhongshan)	73

Waste flow (Japan)

Results from the base year FY 2013 to FY 2016 (Unit: kg/millions of yen) Items marked with *** are priority items for improvement this FY 2016. Brown is an increase and green is a decrease



*"Overseas" covers 9 overseas subsidiaries. Of which one company is included in figures for China (Changshu).

*High per sales in Indonesia was caused by increase following taking production in-house. In Vietnam, it was caused by an increase in waste from more packaging and increased production. Per sales was low in China (Changshu) because of increased sales.

The FY 2016 target for water consumption per production of our Japanese works was a reduction of 10.0% compared to FY 2006. This target was easily met, as we achieved a reduction of 32.1%. Water consumption fell by 49.7% compared to FY 2006. In particular, the water used for industrial purposes in the Shiga Works was reused without being released.

Example: FY 2016 Shiga Works Breakdown of water consumption

- Total amount of water
- withdrawal: Approx. 62,000 m³ (For domestic use and additional industrial use)
- Total amount of water reused (for industrial use): Approx. 89,000 m³





Reduction in water consumption

compared to FY 2006 (Japan)

Relevant SDGs:

Environmental Pollution Prevention (Reduction of Chemicals in Production)

Reduction of PRTR-Specified Chemicals

Of the chemicals specified in PRTR, the following seven required release and transfer volume notifications by T.RAD in 2016.

1) Ethylbenzene 2) Xylene 3) Chromium and trivalent chromium compounds (4) 1,2,4-trimethylbenzene (5) Toluene (6) Lead (7) Nickel

These are joined by water-soluble zinc compounds, dichloromethane, 1,1-dichloro-1-fluoroethane (HCFC-141b), benzene, and chlorodifluoromethane (HCFC-22) for a total of 12 substances for reduction, for which T.RAD has set targets and is strengthening control. Release and transfer of PRTR-specified chemicals per production has been greatly improved in FY 2016, with an 81.2% reduction compared to our target of a 10.0% reduction from FY 2006.

*We also monitor normal hexane, styrene, and others.

Changes in release and transfer of PRTR-specified

chemicals (PRTR-SC) and PRTR-SC per production (Japan)



Release and transfer of PRTR-specified chemicals by chemical (Japan)



Reduction in Volatile Organic Compounds (VOC)

Ethylbenzene, xylene, toluene, 1,2,4-trimethylbenzene, and benzene are set as VOC reduction targets in particular. We gather data on them to understand how the improvements are working. The release and transfer of VOCs per production fell by 75.3% in FY 2016 compared to FY 2006, easily achieving the target of a 30.0% reduction.

Changes in release and transfer of VOCs and VOCs per production (Japan)



Reduction in VOCs compared to FY 2006 (Japan)

*See p.38 for information about the management (prevention of environmental pollution) of chemicals in the products.

Improvement Case Studies

Improved air leakages Reduction of approx. 70 tCO₂/yr (Japan)

We reduced the electricity consumption of our compressors by repairing air leaks in our factories. Before improvement: 1,912 kWh/day, after improvement 1,527 kWh/day

Effect: Approx. 140 MWh/year x 0.500 tCO₂/MWh = approx. 70 tCO₂

(The photo below shows an example.)







Hose replaced





Part replaced

Withdrew old furnaces and introduced energy-saving furnaces Reduction of approx. 49 tCO₂/yr (Japan)

We changed the furnaces used in production to compact energy-saving furnaces. This made the production process more compact and reduced CO₂. Before improvement: 100,000 kWh/month, after improvement 92,000 kWh/month, effect: 8 MWh/month x 12 months x 0.509 tCO₂/MWh = approx. 49 tCO₂/year

Changed to LED lighting and energy-saving lighting (Reduction of approx. 81 tCO₂/yr (consolidated)

Changed to LED lighting:

Before improvement: 36.173 MWh x 0.500 tCO₂/MWh + 89.041 MWh x 0.486 tCO₂/MWh +133.517 x 0.509 tCO2/MWh +1.143 x 0.437 tCO2/MWh

- After improvement: 9.477 MWh x 0.500 tCO₂/MWh + 38.764 MWh x 0.486 tCO₂/MWh + 54.964 MWh x 0.509 tCO₂/MWh + 0.572 MWh x 0.437 tCO₂/MWh Effect: 78 tCO₂
- LED lighting in the Russian office

- Changed 11 lights to energy-saving lighting: Effect: 0.00025 MW x 11 lights x 9h/day x 252 days x 0.437 tCO₂/MWh = approx. 3 tCO₂

Appropriate operation and stopping Reduction of approx. 85 tCO₂/yr (Japan)

Reorganization of transformers:

We stopped operation of two small load transformers and consolidated them into one large capacity transformer. Before improvement: 14,784 kWh/year, after improvement: 7,911 kWh/year, effect: 6.873 MWh/year x 0.500 tCO2/MWh = approx. 3 tCO2

- Optimal operation of compressors:
 - ^①We reduced the supply pressure of the low-pressure compressor. We also reviewed the operation settings of the inverters and dampers, and stopped the operation of two compressors. Before improvement: 5,287 kWh/week, after improvement: 4,477 kWh/week, effect: 0.81 MWh/week x 48.8 weeks x 0.500 tCO₂/MWh = approx. 20 tCO₂
 - ②During the seven non-summer months, we stopped the operation of one compressor because of the lower load. We decided to use a 6-compressor operation because the electricity consumption from using a 7-compressor operation would never exceed the maximum output of 6 compressors of 450 kW ($75 \text{ kW} \times 6$) (left graph below). Before improvement: 43,621 kWh/week, after improvement: 41,230 kWh/week,

effect: 2.391 MWh/week x 4 weeks/month x 7 months x 0.486 tCO₂/MWh = approx. 33 tCO₂/year



③On holidays, the six inverter compressors were operating at a low load, so we stopped the operation of three of them. We automatically stopped the operation during holidays for 34 hours using a calendar timer.

Effect: 0.018 MWh x 34h x 4 weeks/month x 12 months x 0.486 tCO₂/MWh = approx. 14 tCO₂/year Stopping operation of blade servers and relocating them:

We reduced electricity consumption by stopping the operation of one blade server and relocating 12 servers from the computer room to a data center.

Before improvement: 16,500 kWh, after improvement: 0 kWh, effect: 16.5 MWh x 0.486 tCO₂/MWh = 8.0 tCO₂ Appropriate operation for the flow of water:

Due to changes in the production process, the amount of water treated at the water treatment plant was reduced. In response to the reduced water flow, we changed the pump to a small type, fully opened the flow adjustment valve, and used inverter control. Before improvement: 11 kW, after improvement: 2.9 kW, effect: 0.0081 MWh x 7 hrs/day x 244 days x 0.500 tCO₂/MWh = approx. 7 tCO₂

Upgrade to energy-saving equipment (Reduction of approx. 42 tCO₂/yr (Japan)

Upgraded the fridge in the employee cafeteria to an energy-saving fridge:

^①Before improvement: 2.567 MWh/year, after improvement: 0.937 MWh/year, effect: 1.63 MWh x 0.500 tCO₂/MWh = approx. 0.8 tCO₂ ⁽²⁾Before improvement: 1.980 MWh/year, after improvement: 0.55 MWh/year, effect: 1.43 MWh x 0.486 tCO₂/MWh = approx. 0.7 tCO₂ Upgrading of vending machines:

In accordance to the number of products sold, we reviewed the number of installed vending machines and upgraded machines that had been manufactured five years ago.

Effect: (effect of removing one machine 0.835 MWh + effect of upgrading five machines 8.029 MWh) x 0.486 tCO₂/MWh = approx. 4 tCO₂

- Upgrading to energy-saving transformers: Effect: before improvement: 21.958 MWh/year, after improvement: 12.117 MWh/year,
- effect: 9.841 MWh x 0.486 tCO₂/MWh = approx. 5 tCO₂ · Upgrading to energy-saving amp: We upgraded the amp on the electrodynamic vibration testing machine to an energysaving amp (automatically selects the mode depending on the test conditions).

Before improvement: 305.454 MWh/year, after improvement: 240.037 MWh/year,

effect: 65.417 MWh x 0.486 tCO₂/MWh =approx. 32 tCO₂



Energy-saving amp Eco modes



Reduction of waste Approx. 39,230 kg/year reduced (consolidated)

Return of pallets:

- We return the pallets used by suppliers for their deliveries so that they can reuse them. Effect: 450 kg for wooden pallets, 770 kg for returning other companies' pallets Reduction of waste flax by introducing jet dispensers: Effect: 1,130 kg
- Reduction of scrap: Effect: approx. 33,200 kg
- Improvement of packaging materials: We changed the packaging for parts from paper to polyester (right), and reused packaging materials by returning them to suppliers. Effect: approx. 3,680 kg



Employee Comments



Production Department, Nagoya Works Kenji Kato

The electricity consumption of the compressors accounts for 14% of the entire Nagoya Works. We fitted electricity meters to all compressors so that we could ascertain the load of each machine. This allowed us to stop one compressor and control the number of machines in operation when load is low during holidays, in an effort to optimize the number of compressors in operation and save energy. We also created a graph daily out of the electricity data measurements so that we could visualize and monitor status such as the load of each compressor.



Work Safety Administrator, Russia Utekhina Tatyana

Since 2014 we are certified according to ISO 14001: 2004. We constantly aim at reducing our negative impact on the environment. Since 2014, we have been replacing lamps in the production hall with energysaving ones. This allowed us to significantly reduce our energy consumption. Since 2016, we have begun to replace the lights in our office with LED lights.

Initiatives for Biodiversity





Evaluation and the Medium Term Plan

In 6 sites, we perform a "Corporate Ecosystem Evaluation" and conduct activities on ecosystem services with high dependence and impact on biodiversity.

Ecosystem service	Dependence	Impact	2011 - 2014 2015		2016	2017						
Timber/wood fibers	High	High	Switched photocopying paper	Ascertained green procurement at each site and made changes accordingly	21% company-wide ascertainment, 25% green purchasing, reduced paper use	Company-wide compliance of 6 items						
Freshwater	High	High	Installed biotope po sponsored, cleaned	ond, checked water safety, river	Researched organisms in the biotope pond, took part in forums, etc.	Continuing to check safety and other activities						
Air quality/climate regulation	High	High	Energy-saving, switc	hing off lights activities	Switching off lights, installing green	curtains						
Genetic resources, pollination, etc.	-	High	Planted indigenous species,		Created Green Recreation Promenade	Conserving animals and plants						
Waste treatment	-	High		Improving methods for recycling us	sed work-clothes and other items —							
				*Piediversity Medium Term Plan (excents								

Biodiversity Medium-Term Plan (excerpts)

Dependence, Impact and Examples of Initiatives

Freshwater

Restriction of use of water due to depletion of water resource; risk of contaminating the water quality of Risks/Impacts the rivers into which water is released. **Opportunities**

Conservation; contribution to the community; legal compliance

- Sites comparatively close to protected regions: (Aichi Prefecture) Sales/Marketing & Technical Division (Fujimae-higata), Shiga Works (Lake Biwa)
- Sites that discharge into rivers: Hatano Works (waste water treatment plant into the Kaname River), Nagoya Works (septic tanks into Ise Bay) ✔ Water withdrawal sources (3) for main works/sites: Tanzawa water system (Kanagawa Prefecture), Kiso River water system (Aichi Prefecture),
- Echi River (Shiga Prefecture)
- Set targets for and reduced water consumption (p. 40). Reused water within the company.
- Managed the water quality risk through water quality inspections and compliance audits.
 - Improved washing processes and used detergents with a low environmental burden.
- Before discharging treated water into rivers, checked its impact on organisms in the biotope pond that used water from a waste water treatment plant.



*The values for BOD and COD are the result of water quality inspections at Hatano Works. Shown as the gap between the minimum and maximum values. Values below 1 mg/L are indicated as 1.



- Conserved indigenous organisms in the biotope pond and a water tank (examples of the number of species being grown: stone moroko (approx. 35), semisulcospira libertina (approx. 200), dragonfly naiad (approx. 80))
- Collected, with local residents, trash from the river that we discharge water into. Sponsored the conservation body for the Kaname River water system, Shonan Satokawazukuri Minnano-Kai (http://www.satokawa.com/). Exchanged opinions with personnel at Kanagawa Prefecture's Planning and Coordination Division. We received opinions about "the importance of corporate participation" and "calling on other companies (to action)." Introduced our initiatives at the "2017 Shonan Satokawazukuri Forum".
- Exchanged opinions with local residents (p.28).

Collaboration: Hadano City Hall and the Kanagawa Prefectural Fisheries Technology Center Freshwater Experiment Station (killifish)

Climate regulation, air quality regulation

Impact on rising temperatures caused by CO₂ emissions; risk of increases in the cost of using energy; risk Risks/Impacts of increased costs in responding to tighter laws and regulations Enhancement of the added value in the EFPs and expansion of their market; improvement of operating

Opportunities techniques for energy saving and its technology transfer to overseas; switch to energy-saving equipment.

Eco-car* ownership rate (Japan)



- Energy consumption and CO₂ targets and activities to reduce them (p.39). • Switched company cars, forklifts, etc. to eco-cars and promoted their use. Set targets and managed them.
- Participated in the Ministry of the Environment's Lights Down Campaign Set days when everyone leaves work at the same time so that the lights can be switched off. Installed green curtains (right).
- Promoted the design of environmentally friendly products (EFPs) (p.33).

*Company cars, long-term contract rental cars, forklifts, etc.

Waste treatment, fibers, and other general things

Risks/Impacts The risk of damaging the circulation of resources by using and discarding items with a high environmental burden. The risk of tarnishing our own reputation by dealing with inappropriate contractors.

To contribute to the circulation of resources by switching to methods of reuse that result in an even **Opportunities** lower environmental burden; and by using environmentally friendly producers and contractors.

Green purchasing (purchasing of products that comply with the "decision criteria" in the basic policy for the promotion of the procurement of eco-friendly goods and services.). Currently investigating whether 274 items that are purchased company-wide comply or not. In order to raise our compliance rate, we have also set target values and are currently switching to compliant goods.

- Continued to reuse packaging materials of parts. Recycled waste plastics (3,435 kg for new efforts in 2016)
- Changed the method for recycling work-clothes (switched from using a base course material to using old clothes/materials), continued to recycle (538 kg).
- Reduced photocopying paper per person (no. of sheets/person) by 9%

Pollination, genetic resources, and pest regulation



Limitation of animal and plant habitat, pollination limitation, limitation of predator's feeding on pests, impact on agriculture, all due to land use.

Recovery of nature; conservation of plants and animals; promotion of pollination by bees; creation of rest areas by increasing greenery

 \checkmark Total number of species on the red list for prefectures in which we have sites

	Tokyo	Kanagawa Prefecture	Aichi Prefecture		Shiga Prefecture
Critically Endangered IA	627	270	104	Critically endangered	168
Endangered IB	456	171	201	Endangered	147
Vulnerable II	980	291	206	Rare	401
Near Threatened	718	226	121	Requiring attention	245

*Source:Tokyo: Red Data Book Tokyo http://tokyo-rdb.jp/index.php; Kanagawa Prefecture: Kanagawa Red Data Book 2006 Web version http://conservation.jp/tanzawa/rdb/rdblists/about_rank; Aichi Prefecture: Overview of the third red list "Red List Aichi 2015" http://www.pref.aichi.jp/kankyo/sizen-ka/shizen/yasei/ redlist/gaiyou.pdf; Shiga Prefecture: "Wildlife that should be valued in Shiga

Singa Prefecture: "Wildlife that should be valued in Singa Prefecture (Shiga Prefecture Red Data Book) 2010 edition" http:// www.pref.shiga.lg.jp/d/shizenkankyo/kyoseijourei.html, retrieved May 2017.

• Restoration of nature affected by land use (Examples of new planting in 2016 and continuously conserved animals and plants)

Hatano Works (Kanagawa) Ashitaba (a. 8), Japanese pepper (b. for butterflies, 3), sasanqua camellia (3), pulsatilla cernua (conserved), dianthus superbus (4), lythrum anceps (c. conserved), hyacinth orchid (d. conserved as a Kanagawa Prefecture endangered species IB), Japanese iris (conserved), threeleaf arrowhead (conserved), killifish (conserved), etc.



Nagoya Works (Aichi) Buddhist pine (e. 18) Shiga Works (Shiga) Japanese maple (f. 5), rhododendron subg. hymenanthes (g), Japanese red pine, sweet viburnum (h. 120 as a protective wall), etc.



Collaboration: Hadano City Hall, the Shijuhasse Gawa Shizen Mura NPO and the Shiga Central Forestry Union Created a Green Recreation Promenade in the middle of a Japanese red pine forest within the premises of the Shiga Works. Used wood chips made out of lumber remnants for the path. We hope that employees and local people will be close to and enjoy the nature that we are conserving. The President and Plant Manager also celebrated its completion.





Shiga Central Forestry Union Head of the Hino Site Sumitaka Tonoike

Opinion of a cooperator

The Japanese red pine forest growing naturally inside the Shiga Works is not only rare, but also a valuable greenery barely left from the pre-war days, as no other cultivation has taken place there. As many of these old unplanted trees are dying away due to the damage caused by pine wood nematode, finding a way to preserve them has become a major challenge. Although we have been protecting them by using nematicides since 2007, some of them are dying because of abnormal weather of recent years and diseases. We therefore would like to focus on growing seedling pines. To get many of the employees interested in Japanese red pines and greenery due to the promenade that was created in the natural forest, the Shiga Central Forestry Union intends to continue carrying out its 50-year forest management project.